

Notice of Overview and Scrutiny Board

Date: Monday, 24 August 2026 at 6.00 pm

Venue: HMS Phoebe, BCP Civic Centre, Bournemouth BH2 6DY



Membership:

Chairman:

Cllr K Salmon

Vice Chairman:

Cllr S Aitkenhead

Cllr J Beesley
Cllr P Canavan
Cllr L Dedman
Cllr C Goodall

Cllr S Mackrow
Cllr L Northover
Cllr Dr F Rice
Cllr T Trent

Cllr O Walters
Cllr C Weight
Cllr G Wright

All Members of the Overview and Scrutiny Board are summoned to attend this meeting to consider the items of business set out on the agenda below.

The press and public are welcome to view the live stream of this meeting at the following link:

<https://democracy.bcpCouncil.gov.uk/ieListDocuments.aspx?MIId=6465>

If you would like any further information on the items to be considered at the meeting please contact: Jill Holyoake on 01202 127564 or email democratic.services@bcpCouncil.gov.uk

Press enquiries should be directed to the Press Office: Tel: 01202 454668 or email press.office@bcpCouncil.gov.uk

This notice and all the papers mentioned within it are available at democracy.bcpCouncil.gov.uk

AIDAN DUNN
CHIEF EXECUTIVE

14 August 2026

**DEBATE
NOT HATE**



Available online and
on the Mod.gov app

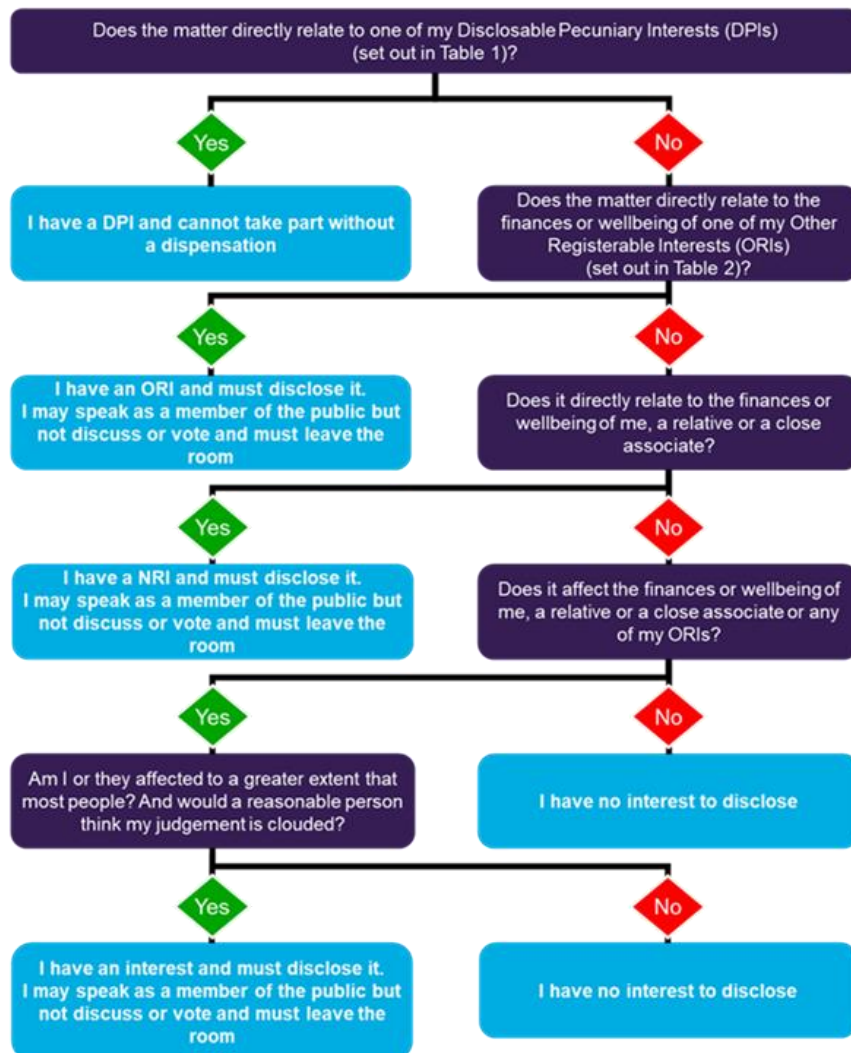


Maintaining and promoting high standards of conduct

Declaring interests at meetings

Familiarise yourself with the Councillor Code of Conduct which can be found in Part 6 of the Council's Constitution.

Before the meeting, read the agenda and reports to see if the matters to be discussed at the meeting concern your interests



What are the principles of bias and pre-determination and how do they affect my participation in the meeting?

Bias and predetermination are common law concepts. If they affect you, your participation in the meeting may call into question the decision arrived at on the item.

Bias Test

In all the circumstances, would it lead a fair minded and informed observer to conclude that there was a real possibility or a real danger that the decision maker was biased?

Predetermination Test

At the time of making the decision, did the decision maker have a closed mind?

If a councillor appears to be biased or to have predetermined their decision, they must NOT participate in the meeting.

For more information or advice please contact the Monitoring Officer

Selflessness

Councillors should act solely in terms of the public interest

Integrity

Councillors must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships

Objectivity

Councillors must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias

Accountability

Councillors are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this

Openness

Councillors should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing

Honesty & Integrity

Councillors should act with honesty and integrity and should not place themselves in situations where their honesty and integrity may be questioned

Leadership

Councillors should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs

AGENDA

Items to be considered while the meeting is open to the public

1. Apologies

To receive any apologies for absence from Councillors.

2. Substitute Members

To receive information on any changes in the membership of the Committee.

Note – When a member of a Committee is unable to attend a meeting of a Committee or Sub-Committee, the relevant Political Group Leader (or their nominated representative) may, by notice to the Monitoring Officer (or their nominated representative) prior to the meeting, appoint a substitute member from within the same Political Group. The contact details on the front of this agenda should be used for notifications.

3. Declarations of Interests

Councillors are requested to declare any interests on items included in this agenda. Please refer to the workflow on the preceding page for guidance.

Declarations received will be reported at the meeting.

4. Confirmation of Minutes

5 - 14

To confirm and sign as a correct record the minutes of the Meeting held on 13 July 2026.

5. Recommendation Tracker

15 - 54

To note the latest updates to the recommendation tracker, including consideration of recommendations made by the Board.

6. Feedback on Overview and Scrutiny Board Recommendations

55 - 56

To consider feedback from Cabinet Portfolio Holders on recommendations made from April to June 2026.

Also to consider feedback from the BCP Growth Board in relation to the recommendations made (response attached).

7. Public Issues

To receive any public questions, statements or petitions submitted in accordance with the Constitution. Further information on the requirements for submitting these is available to view at the following link:-

<https://democracy.bcpCouncil.gov.uk/ieListMeetings.aspx?CommitteeID=151&Info=1&bcr=1>

The deadline for the submission of public questions is midday 3 clear working days before the meeting (Tuesday 18 August 2026).

The deadline for the submission of a statement is midday the working day before the meeting (Friday 21 August 2026).

The deadline for the submission of a petition is 10 working days before the meeting.

ITEMS OF BUSINESS

8. Planning Performance Update

57 - 70

To update on the ongoing work to improve the performance of BCP Council planning service with significant success in the last year to reduce backlog and increase performance.

9. Estates Management and Asset Disposal

To consider a presentation in response to requests from the Board regarding the governance of internal estate management and community asset transfer process.

10. Work Plan

71 - 82

The Overview and Scrutiny (O&S) Board is asked to consider and identify work priorities for publication in a Work Plan.

No other items of business can be considered unless the Chairman decides the matter is urgent for reasons that must be specified and recorded in the Minutes.

BOURNEMOUTH, CHRISTCHURCH AND POOLE COUNCIL
OVERVIEW AND SCRUTINY BOARD

Minutes of the Meeting held on 13 July 2026 at 6.00 pm

Present:-

Cllr K Salmon – Chairman

Cllr S Aitkenhead – Vice-Chairman

Present: Cllr J Beesley, Cllr P Canavan, Cllr L Dedman, Cllr C Goodall,
Cllr S Mackrow, Cllr L Northover, Cllr T Trent, Cllr O Walters,
Cllr C Weight and Cllr D d'Orton-Gibson (In place of Cllr G Wright)

Present
Virtually: Cllr F Rice

Also in
attendance: Cllr K Wilson

22. Apologies

Apologies were received from Cllr G Wright

23. Substitute Members

Cllr D d'Orton-Gibson for Cllr G Wright

24. Declarations of Interests

Cllr D d'Orton-Gibson advised for transparency in relation to the Town Centre Progress agenda item that he was a member of the Bournemouth Development Company.

25. Confirmation of Minutes

The minutes of the meeting held on 15 June were approved as a correct record.

26. Recommendation Tracker

It was noted that there were no specific updates to report on the recommendation tracker and no comments were received from the Board.

27. Public Issues

There were no petitions or public statements. There were 3 public questions received and answered as follows. Mr Redman's question was read out on his behalf by Democratic Services, Mr McKinstry attended to read out both his questions. In the absence of a relevant portfolio holder the Chair of the Board responded to all questions.

Public Question in relation to agenda item 10 – Work Plan

From Mr Ian Redman

1. In connection with my request for scrutiny into the Council's Seafront Trading Operations, I would like to use the Eco Hub at Durley Chine as an example. The Eco Hub is a £2.4 million taxpayer-funded investment occupying a substantial seafront site in a prime trading location. In 2024, the Bournemouth Echo reported that the Eco Hub generated approximately £144,000 of revenue during its first year. Since opening, the operating model has changed from a vegetarian menu to what now appears primarily to be an ice cream kiosk. Could officers explain what commercial assessment has been undertaken, both before and since the Eco Hub opened, to maximise revenue, what actions have resulted from that assessment, and how success has been measured?

Response:

Thank you for your question, Mr Redman.

The Durley Environmental Hub opened in 2023 as a multi-functional facility providing public toilets, a catering kiosk, staff welfare facilities for the Council's Cleansing Team, and space for education and community use.

While the kiosk generates a trading surplus, we recognise that the wider site is not currently achieving its full commercial and operational potential. The educational and community elements have been constrained by a lack of sustainable funding, while aspects of the building's layout and design have limited the flexibility and attractiveness of some areas of the site.

The Council has kept the Hub's performance under review since opening. This has included assessing operational performance, visitor demand, income generation and future opportunities for the site. Market engagement with potential operators was undertaken during 2025, which as informed an open market tender for a new leisure, wellness and education-based offer, which is due to be launched shortly. The aim is to increase activity, improve public use of the site, and enhance commercial returns and social value.

More broadly, seafront commercial activities are managed through contractual arrangements, operational oversight, financial monitoring and regular performance reviews. Income and performance are tracked against agreed budgets and business cases, with benchmarking and market intelligence used to identify opportunities for improvement.

The Council remains focused on ensuring that seafront assets deliver both commercial value and a high-quality visitor experience. We acknowledge that there is further potential to unlock at the Durley Environmental Hub and are actively pursuing options to achieve this.

Public Questions in relation to agenda item 8 - Bournemouth Town Centre Progress

From Mr Alex McKinstry

2. Who is funding the eight months' worth of road improvements in Gervis Place (which commenced on 23 May 2026), and what is the overall cost of those works likely to be?

Response:

Thank you for your question Mr McKinstry. I have been advised that the cost of the ongoing Bus Service Improvement Plan (BSIP) works in Gervis Place is £3.372m. Comprising of the following:

£2,820,000	= Local Authority Bus Grant (LABG)
£552,000	= Highways Maintenance Grant
£3,372,000	= Total

The works are fully funded from external capital grants from the Department for Transport (DfT) and shall address the significant subsidence issues affecting Gervis Place through a full-depth reconstruction of the carriageway, securing the long-term future of this important part of the town centre. Alongside these repairs, the council is investing in a range of improvements that will transform the area, including wider footways, new pedestrian crossings, and enhanced facilities for bus passengers. This includes 9 new bus shelters with real time information, CCTV and raised boarding kerbs for improved access. The result will be a safer, more accessible, and attractive environment for everyone visiting Bournemouth town centre.

3. On 17 December 2025, Cabinet approved a High Street Rental Auction area to be designated for Bournemouth Town Centre - the parameters of which would reach from Durley Chine Road in the west, to Wessex Way in the north, and to Wellington Road, St Swithun's Road South and part of Manor Road in the east. What sum of grant money was released by the Ministry of Housing, Communities and Local Government to fund the creation of a "vacancy register" for this area - that is, a register of vacant commercial premises within the designated district - and how was the register compiled; was the work done in-house, or by external agents? If the latter, which agents were engaged and what work did they specifically undertake?

Response:

- The total amount claimed from MHCLG for the Vacancy Register was £8,450
- The work was done by an external consultant, BAS Consultancy Ltd who was fully briefed by council officers in advance of the work

- The consultant produced the vacancy register with a combination of field work and desk research
 - The vacancy register includes a photo of the property in question, the address, floorspace, tenancy status, earliest known vacancy date, market status, landlord information (if known), agent details (if being marketed), condition (if known), title number, description of premises, rateable value, planning history (where known) and a score of potential HSRA eligibility
 - The work was delivered as a written report and spreadsheet summary
4. If I have understood the MHCLG guidance correctly, a condition of the vacancy register grant-funding was that the work had to be complete by 31 March 2026. Is the vacancy register for Bournemouth Town Centre complete, therefore; and if so, how many premises have been identified that potentially satisfy the "vacancy condition" set down in Section 193 of The Levelling-Up and Regeneration Act 2023? If the register is not complete, is there a deadline and will the MHCLG grant be reimbursed?

Response:

- The HSRA vacancy register was completed in late November 2025
- 28 properties were identified as likely to satisfy the vacancy condition subject to further verification

28. Information Considered Between Meetings

The Board noted the Quarter 4 Performance Report.

It was observed that several areas identified within exception reports were already scheduled within the Board's work programme. Particular reference was made to Homes England and Community Asset Transfers, both of which were due to be considered through future scrutiny activity.

29. Safer BCP (Community Safety Partnership) Domestic Abuse Strategies

The Portfolio Holder for Housing and Regulatory Services presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'A' to these Minutes in the Minute Book. The Board was advised that these three strategies form the Council's strategic framework to preventing and respond to domestic abuse across Bournemouth, Christchurch and Poole (BCP) in partnership with statutory and voluntary sector agencies. Whilst it is not a requirement to have a Perpetrator Strategy or an overarching Preventing Domestic Abuse Strategy, the Community Safety Partnership have developed these complimentary strategies to focus on preventative, early intervention work and ensure that a holistic approach is taken to addressing domestic abuse and perpetrating behaviours in BCP. All three strategies have been developed through significant public consultation and development,

including lived experience groups, Councillor task and finish group and wider stakeholder engagement. The commissioning plan that accompanied the strategies would inform the commissioning of domestic abuse services in BCP. The Board discussed a number of issues in the subsequent discussion on this item including:

Adjournment 7:11 – 7:21

Accessibility and Use of Terminology - Questions were raised regarding references to a "gendered lens" and "intersectionality". Officers explained that the terms referred to the way in which characteristics such as gender, ethnicity, sexuality, disability and other protected characteristics could combine to create additional barriers to accessing support services. Members welcomed the explanation but requested that terminology used within publicly available documents be expressed more clearly to aid understanding.

Partnership Working with Dorset Police - Concern was raised that the role of Dorset Police and wider partnership arrangements were not sufficiently visible within the strategies. Officers advised that extensive partnership working already existed through mechanisms including Multi-Agency Risk Assessment Conferences (MARAC), Domestic Abuse Strategic Groups, Safeguarding arrangements, Domestic abuse commissioned services. It was confirmed that Dorset Police participated in strategic and operational governance arrangements and that close working relationships existed in relation to safeguarding and support for high-risk victims. Several Members nevertheless considered that the strategies should more clearly demonstrate these arrangements and explain the role of partner agencies.

Suicide Preventions – The Board queried how domestic abuse work aligned with wider suicide prevention activity. It was reported that domestic abuse had been identified as a significant risk factor within suicide prevention work and that domestic abuse representation was included within wider suicide prevention partnerships and strategic groups.

Members were reassured that the work was not being undertaken in isolation and formed part of a wider public health approach.

Commissioning and In-House Delivery - Clarification was sought regarding the extent to which services would be delivered directly by the Council. Officers advised that specialist domestic abuse support was required under legislation and best practice guidance to be delivered by specialist providers. Whilst some functions remained in-house, including strategic coordination and certain housing-related support roles, accommodation and community-based services would continue to be procured from specialist organisations. It was explained that specialist providers offered established expertise, governance arrangements and operational capacity which would be difficult and resource-intensive to replicate internally.

Measuring Success and Outcomes - Members emphasised the importance of demonstrating outcomes and effectiveness. Officers advised that a Domestic Abuse Strategic Group would develop a performance

framework and key performance indicators (KPIs) to monitor progress and evaluate the effectiveness of interventions. Members requested regular scrutiny updates to ensure progress could be monitored over the life of the strategies.

Use of Acronyms and Accessibility - The extensive use of specialist acronyms, including MARAC, MASH and IDVA, without accompanying explanations was highlighted. Officers accepted the point and undertook to review the documentation prior to Cabinet consideration to ensure terminology was more accessible to readers. Members also suggested that explanatory graphics or diagrams be developed to illustrate governance arrangements, agency responsibilities and pathways into support.

Public Awareness and Communications - Discussion took place regarding the visibility of support services and routes to assistance. Members highlighted the importance of ensuring that information was available through a variety of channels and not solely via the Council's website. Officers advised that information was widely available through websites, printed materials and partner organisations and that new domestic abuse leaflets had been distributed through community locations. The potential role of councillors in distributing information locally was also discussed.

The Board expressed support for the strategies and commissioning plan and welcomed the extensive work undertaken by officers and partners and it was,

RECOMMENDED that Cabinet be advised that the O&S Board supported the recommendation as outlined in the report to approve:

- **The overarching Safer BCP Prevention of Domestic Abuse Strategy 2026-31**
- **The Safe Accommodation Strategy 2026-31**
- **The Perpetrator Strategy 2026-31**
- **The accompanying Safe Accommodation & Community Services Commissioning Plan**

Voting: Unanimous

The meeting adjourned at 7.11pm and resumed at 7.21pm.

30. Bournemouth Town Centre Progress

The Director for Investment and Development gave a presentation to the Board, a copy of which appears as Appendix 'B' to these Minutes in the Minute Book. The update provided information on a number of different issues regarding the Town Centre to the Board but it was noted that it was still expected that a future session would be held with input from the local MP as well as representatives from the citizen's panel which worked on the

creation of the Town Centre Action Plan. A number of key areas were discussed by the Board including:

Governance Arrangements - An update was provided on governance arrangements established to coordinate town centre activity.

Members were advised that a Town Centre Compact had been created to bring together the Council, Business Improvement Districts, Dorset Police, businesses and other stakeholders. The purpose of the arrangement was described as improving communication, developing shared priorities and ensuring greater coordination across multiple initiatives affecting the town centre.

Members were advised that a considerable number of separate strategies, action plans and policy documents had been produced over many years in relation to Bournemouth town centre. It was noted that approximately 40 separate strategies and plans existed, each containing its own vision and priorities. As a result, work was being undertaken to bring together these various initiatives into a more coherent and coordinated approach.

Questions were raised regarding future reporting arrangements. It was confirmed that an overarching update on the emerging Place Strategy and guiding principles would be presented to Cabinet and that further action planning would continue to develop.

Citizens Action Panel - An update was provided on the Citizens Panel established with support from the Bournemouth Town Centre MP and the Leader of the Council.

The panel consisted of residents selected through a public expression-of-interest process designed to reflect the local demographic.

Through a programme of workshops and engagement activity, the panel had developed an action plan focusing on eight themes:

- Community Engagement and Civic Pride
- Regeneration and Placemaking
- Retail, Business and Economic Growth
- Culture, Events and Year-Round Activation
- Safety and Security
- Movement and Accessibility
- Wellbeing, Public Realm and Environment
- Engagement, governance and Accountability

The Board heard that both short-term actions and longer-term aspirations had been identified. Particular value was attributed to the role of residents in shaping priorities and championing future projects.

Discussion took place regarding the participation of children and young people. It was confirmed that young people had been represented on the panel and that further opportunities for youth involvement were being explored.

High Street Rental Auctions - The Board received an update on implementation of High Street Rental Auction powers.

Councillors were advised that Bournemouth had become an early adopter authority and had formally designated an area for use of the scheme.

A vacancy register had identified 28 eligible properties, although six had subsequently been brought back into use before enforcement action had

been required. The process by which property owners could be engaged before formal powers were exercised was outlined to the Board

Discussion took place regarding vacant properties, landlord incentives, funding mechanisms and the practical challenges associated with bringing properties back into occupation.

The Board welcomed the progress made but emphasised the need for continued focus on delivery.

Inward Investment and Town Centre Regeneration - An update was provided on work to encourage investment and occupancy within Bournemouth town centre. The Board was advised that positive engagement was taking place with investors, developers and property owners.

Reference was made to:

- Residential conversion schemes
- Reuse of vacant retail floor space
- High street renewal initiatives
- Business attraction activity
- Marketing and promotional campaigns

Councillors highlighted examples from other towns and cities where innovative regeneration approaches had revitalised town centres and encouraged officers to examine successful national examples.

Communications and Perception of the Town Centre

Considerable discussion took place regarding public perception of Bournemouth town centre. The importance of ensuring that inaccurate or misleading narratives about the town centre were challenged and balanced by factual information and positive messaging was discussed.

The significance of visible improvements, public confidence and coordinated communications was emphasised.

Board members reiterated their wish to undertake a full Town Centre Inquiry Session involving key stakeholders, including the local Member of Parliament and the Leader of the Council. It was noted that arrangements for this session were still being developed. The Board requested that the presentation slides and supporting documents including the Believing in Bournemouth document from the Town Centre BID, the Coastal Region Built for Growth and the Bournemouth Town Centre Action Plan, be circulated to Board Members. Following further discussion it was:

RECOMMENDED that officers, working with the Citizens Action Panel, be requested to develop fully-costed project proposals capable of being presented to Bournemouth Town Council for consideration and potential funding.

Voting: Unanimous

31. Work Plan

The Chair presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'C' to these Minutes in

the Minute Book. The Overview and Scrutiny (O&S) Board was asked to consider and identify work priorities for publication in a Work Plan.

Seafront Commercial Operations

The Board considered a public scrutiny request regarding seafront commercial operations. Members noted concerns regarding the commercial performance, accountability and operation of a range of council-owned assets and facilities across the seafront.

It was recognised that the Board had previously considered wider commercial operations and had expressed a desire to revisit the subject.

Members considered that scrutiny of seafront commercial activity would be timely and beneficial.

RESOLVED: That a review of Seafront Commercial Operations be added to the Board's Work Programme.

Voting: Unanimous

The meeting ended at 9.01 pm

CHAIRMAN

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RECOMMENDATIONS AND ACTIONS TRACKER – OVERVIEW AND SCRUTINY FUNCTION

OVERVIEW AND SCRUTINY BOARD

UPDATED: 17.04.2026

Minute number	Item	Recommendation made *items remain for monitoring until implementation is complete or committee agree to remove.	Recommended to *name of receiving body/ Officer, and date received	Outcome *accepted/ partially accepted/ rejected/ unknown.	Implementation updates
Recommendations from Board meeting – 21 October 2024					
60.	Blue Badge Service Update Report	The Board resolved that: The Portfolio Holder/Leader and the Chief Executive be asked to write to the Department for Transport to raise the concerns outlined by the O&S Board and that the Portfolio Holder take the issue forward with local MPs and the Local Government Association to encourage local authorities to raise these issues with the Department for Transport and request that central government gives local authorities the freedom to set fees which cover the cost of administering the system and that the system should be simplified in terms of renewal processes.	Portfolio Holder/ Leader/ Chief Executive	Partially accepted by the Portfolio Holder	The Portfolio Holder confirmed that they had written to the Department for Transport and provided the response received to the O&S Board at its meeting on 12 May. It was unknown if this had been raised directly with the LGA and at the O&S Board meeting on 12 May the Portfolio Holder undertook to follow up on this.
Recommendations from Board meeting – 18 November 2024					

69.	O&S Budget Working Groups – findings and recommendations	Recommended to Cabinet 1. That the principle of an inflationary increase across all parking charges be endorsed for the 2025/26 budget. 2. That it requests Officers to take into account the suggestion that an assessment be made on using a proportion of surplus income to accelerate the parking charging machine replacement programme prioritising the best value machines in order to reduce future costs (subject to the necessary procurement processes). 3. That Officers be requested to explore options to reduce costs for the Council and make the process easier for the public to pay for car parking, in particular an option to be able to pay in advance/on Council website.	Cabinet, 10 December 2024	Partially accepted	Responses provided to the Cabinet meeting on 5 February ://ced-pri-cms-02.ced.local/documents/s55921/Appendix%203a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf
		1. That it requests that Officers evaluate the retention and recruitment of Civil Enforcement Officers to ensure a robust and resilient workforce to provide an appropriate level of resource and promote safe and appropriate parking. 2. That Officers be requested to ensure adequate resourcing of parking enforcement to reduce inappropriate parking around schools.	Cabinet, 10 December 2024	Accepted	Response from Portfolio Holder received at the O&S Board meeting on 3 February 2025 : http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf

		The O&S Board recommend to Cabinet: 1. That any Resident Card offering is made fully accessible to all those who are not digitally enabled. 2. That there should be an application process for the card with a small financial contribution for the cost of processing and that the card should be a valuable offer that residents are willing to pay a small cost for, so that it can be sustainable in terms of administrative costs. 3. That any charge levied for the card should be the same regardless of the format and that consideration should be given to concessions for disadvantaged groups.	Cabinet, 10 December 2024	Partially accepted	Responses provided to the Cabinet meeting on 5 February ://ced-pri-cms-02.ced.local/documents/s55921/Appendix%20a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf Response from Portfolio Holder received at the O&S Board meeting on 3 February 2025 : http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf Note: the residents card offer did not progress as part of the budget
Recommendations from Board meeting – 9 December 2024					
78	Pay and Reward Progress Update	RESOLVED that Cabinet be recommended to approve option 2 of the proposed process flowchart (Appendix 1 of the report) and the commencement of collective consultation under s188 of the Trade Union and Labour Relations (Consolidation) Act 1992 ('TULRCA'), which is a statutory obligation where an employer is proposing to dismiss 20 or more employees.	Cabinet, 10 December 2024	Accepted	Negotiations with the pay and reward progress have continued and a new offer had been made to the unions. A ballot was now taking place with the recognised trade unions and an outcome was expected by the end of June 2025. This report was brought to O&S Board and Cabinet
79	Housing Delivery Council Newbuild Housing and Acquisition Strategy (CNHAS) update and Harbour Sail acquisition	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: Housing Delivery Council Newbuild Housing and Acquisition Strategy CNHAS update and Harbour Sail a.pdf	Cabinet, 10 December 2024	Accepted	The recommendation from Cabinet has not been put before Council because the purchase of Harbour Sail has not proceeded. This was due to timing of the purchase which affected the ability to use the grant for the purchase (which without this grant the scheme was no longer financially viable) and that title restrictions could not be altered to allow flexibility of tenure that was required. The grant has been reallocated to other property acquisitions.

81	BCP Council Libraries – Update on Library Strategy Development	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: BCP Council Libraries Update on Library Strategy Development.pdf	Cabinet, 10 December 2024	Accepted	The Library strategy is expected to be considered by the Overview and Scrutiny Board and Cabinet in August and September 2025
Recommendations from Board meeting – 6 January 2025					
90	Devolution	Recommended to the Leader that: a: The Leader arranges an emergency Full Council Meeting at the earliest opportunity to enable a vote of ALL of the available options b: An evidence-based piece of work be undertaken on the pros and cons of a devolution arrangement with both the Solent deal AND Wessex deal, including exploring a public referendum for BCP residents.	Leader of the Council	Partially accepted	Full Council meeting was arranged for 15 January 2025. The Council meeting considered the options of both the Solent deal and the Wessex deal, further information was brought to the Council meeting and Council voted to participate in the priority programme and to move forward with the Wessex proposal.
Recommendations from Board meeting – 13 January 2025 – No recommendations made at this meeting					
Recommendations from Board meeting – 3 February 2025					
106.	Council Budget Monitoring 2024/25 at Quarter 3	RESOLVED that the O&S Board recommend to the Audit and Governance Committee that it instigate an investigation on the Carters Quay development.	Audit and Governance Committee 27 February 2025	Accepted	Update provided to the A&G Committee at its meeting on 29 May. Chief Executive agreed that a report of the governance and process could be produced for the 24 July. It was also agreed to circulate by email the updated provided by the Director, Investment and Development together with the advice previously provided by the Monitoring Officer. Carters Quay - Update.pdf A further report will be taken to Cabinet
Recommendations from Board meeting – 4 March 2025					

115.	Community Governance Review – Draft Recommendations	RESOLVED: that the O&S Board Recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to proposals for Burton and Winkton (A), Hurn (B), Highcliffe & Walkford (C) and Christchurch Town (D) be recommended to Council, for approval for publication and consultation, without amendment.	Cabinet date, 5 March 2025	Accepted	Consultation progressed with these proposals. The Consultation closed 22 June 2025. The Working group are processing the outcome of the consultation and a report will be brought back to the October Cabinet meeting.
		RESOLVED: That the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Broadstone (F) and Poole Town (J) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the Board recommend to Cabinet that that the recommendation for Bournemouth (K) not be forwarded to Council.		Rejected	Cabinet felt that it was important to consult on all areas including (k) Bournemouth Town and therefore supported the recommendations as set out by the task and finish group and did not support recommendation 3 as submitted by the Overview and Scrutiny Board.
		RESOLVED that the Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Southbourne (I)) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Boscombe and Pokesdown (H) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	

		RESOVLED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Throop and Holdenhurst (E) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Redhill and Northbourne (G) be recommended to Council, for approval for publication and consultation, without amendment		Accepted	
116.	Bournemouth Development Company LLP Business Plan	RESOLVED that the O&S Board recommend to Cabinet that a decision to extend the Winter Gardens site 'Option Execution Date' is deferred by Cabinet until the new BDC Partnerships Business Plan has been approved by Cabinet.	Cabinet, 5 March 2025	Rejected	The Cabinet did amend a recommendation as follows: Agrees the principle of an extension of the Winter Gardens site "Option Execution Date", with details to be agreed to be delegated to the Chief Operations Officer acting in consultation with the Leader of the Council, or until Cabinet have had the opportunity to review a revised partnership business plan including the site development plan for the revised Winter Gardens scheme." It was not able to agree a deferment of this decision as this would stop progress on the Winter Gardens development.
117.	Strategic Community Infrastructure Levy (CIL)	RESOLVED That the Board recommended to Cabinet: 1. That the spending priorities for Strategic CIL as set out in Option 2 of the paper over the period 2024/25 to 2029/30 be agreed provided CIL income is as forecast; and 2. That the report be updated annually for Cabinet and Council.	Cabinet, 5 March 2025	Accepted	Accepted by Cabinet and spending priorities agreed for 2024/25 to 2029/30 for CIL.

11.	Blue Badge Update	The Chair requested that the matter also be raised with the Local Government Association particularly regarding the cost of administering the Blue Badge scheme and the limitations of the current data system	Cabinet Portfolio Holder for Customer, Communication and Culture	Unknown	Update on this issue awaited – no deadline date
12.	Arts and Culture Funding	Recommended to Cabinet: 1. That the O&S Board recognise the value of the NPOs funded by BCP to Health and well-being youth and the local economy and urge Cabinet to protect the funding BCP currently provides. 2. That Cabinet endorse the work that's been done with schools by the NPOs and recommends that Cabinet take action to encourage all schools to take part. 3. To explore whether it would be a benefit for a Councillor to be appointed as a member of the Board on any or all of the NPO organisations, and 4. That it ensures that the arts by sea festival goes ahead next year.	Cabinet, 13 May 2025	Accepted	1: The cultural funding remains in the MTFP so there is no change in that position as of the moment. 2: The Portfolio Holder is working with the Cultural Hub to encourage this. 3: The Portfolio Holder has spoken to the NPO and they respectfully suggested that this would not be helpful. The Portfolio Holder agreed with this especially as they would likely be a PH and the Portfolio Holder already had very close links with all of them. 4: We are planning for ABTS next year and awaiting funding news from ACE.

Recommendations from Board meeting – [9 June 2025](#)

22.	Bournemouth Air Festival	The Overview and Scrutiny Board agreed with the recommendation that Cabinet agrees to Option 4 as set out in the report, which acknowledges the ongoing process for new events to come forward and stops any further work on an Air Festival for 2026 onwards.	Cabinet, 18 June 2025	Accepted	Recommendation accepted and confirmed that further work on the Air Festival for 2026 had been discontinued.
23.	Bournemouth Development Company - Winter Gardens Project	1. The Overview and Scrutiny Board supported the following recommendations to Cabinet: (c) Cabinet approves the BDC Partnership Business Plan for 2025 – 2030. (c) Cabinet confirms the extension of the Site Option Execution Date to September 2028, allowing Muse as the Private Sector Partner in the BDC to fund the first stage of work on the new Winter Gardens scheme, resulting in a new Site Development Plan. (c) Cabinet approves proceeding on the understanding that public parking will not be included in a new scheme design.	Cabinet, 18 June 2025	Accepted	The development plans are due to come forward for consideration in December 2025 and it was proposed by the Leader that these would go to full Council.

		2. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.			
		3. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.		Accepted – update provided	We are developing the narrative across the three towns identifying key strengths and uniqueness to build upon the vision set out in the Corporate Strategy : vibrant places, where healthy people and nature flourish, with a thriving economy in a healthy natural environment. To support this we've made good progress by the establishment of a Citizen's Panel and the Growth Board. The Citizen's Panel comprises of residents with a focus on the town centre which is helping to provide insight into how residents feel and engage within the space. The Growth Board is a newly established steering group which is comprised of representatives from key sectors within the BCP conurbation including Business Improvement District, education, manufacturing, Starts up and the volunteering sector. These perspectives are helping to shape our vision for BCP as a place which can thrive, for residents to feel civic pride and a destination for visitors to enjoy. The conversation at the O&S focussed on how Winter Gardens fits into the wider context of the Town Centre and committee members asked for that to form part of any proposals from BDC. There is an existing Town Centre Vision which forms part of the Local Plan, and the intention is for BDC to review this to support a future planning application, ensuring it reflects the nature of the development proposals in

					the absence of a formal planning policy framework.
24.	Leisure Services Presentation and Discussion	The Overview and Scrutiny Board recommended that Cabinet be urged to put in place an "Access to Leisure" scheme across the whole BCP area as soon as possible, recognising that people in Poole have lost this facility and with particular emphasis on ensuring accessibility for people with disabilities	Cabinet, 18 June 2025	Accepted – update from Portfolio Holder Provided	The Portfolio holder has asked that officers explore options around a renewed access to leisure facility and bring forward options, including but not limited to; how that would be managed, financial implications, and meeting the recommendation as requested by the Overview and scrutiny board.
Recommendations from Board meeting – 15 July 2025					
31.	Enhancement to Pay and Reward Offer	The Overview and Scrutiny Board supported the following recommendations to Council within the Cabinet report: a) Agree the additional costs associated with enhancing the proposed Pay and Reward offer. b) Agree the additional savings proposals outlined in Appendix 1 to ensure the cost implications of the proposal remain consistent with the February 2025 endorsed Medium Term Financial Plan. c) Agrees the details of the enhanced offer shown in Appendix 4 and 5 that will form the basis of the signed collective agreement with our recognised trade unions. d) Approves the recommended implementation date of 1 December 2025.	Cabinet, 16 July 2025	Accepted	Agreed by Council on 22 July 2025. Work underway to achieve implementation for December 2025.
32.	Scrutiny of Budget Related Cabinet reports – MTFP update report	The Overview and Scrutiny Board endorsed the work of Members and Officers around SEND as set out in recommendation C of the report as follows: In respect of the SEND deficit, note the update and acknowledges the action taken by the Leader and the Director of Finance	Cabinet, 16 July 2025	Accepted	
Recommendations from Board meeting - 22 September 2025					
39.	Residents Card	RESOLVED that the Overview and Scrutiny Board do not support the recommendation as outlined in the report as the Board did not feel that the Cabinet report included sufficient financial details and details of the scheme offers to enable it to make an informed decision. The Board recommend to Cabinet that the report is deferred to allow details of	Cabinet, 1 October 2025	Rejected	Updates were made to the report and the recommendation prior to consideration by Cabinet.

		the financial modelling that has been done to be added, including a cost/benefit analysis and a sensitivity analysis. Once this additional information is included in the report, it should then be brought back to the O&S Board before being taken to Cabinet for decision.			
Recommendations from Board meeting – 30 September 2025					
47.	Community Governance Review – Final Recommendations	All Recommendations as set out within the Cabinet report were supported by the Board: (a) the Task and Finish Group community governance review final recommendations, as set out in paragraphs 49, 62, 74, 92, 104, 117, 128, 140, 152, 166 and 181 of this report be approved; (b) the Head of Democratic Services be authorised to make all necessary reorganisation of community governance orders to implement the changes agreed by Council; (c) the Task and Finish Group continue to consider the transfer of civic and ceremonial assets, statutory services and precept requirements for year 1, for each new parish, on the basis of minimal transfer and precept, and a report be presented to full Council in due course.	Cabinet, 1 October 2025	Accepted	The recommendations of Cabinet were referred to Council on 14 October. The Recommendations of Cabinet were agreed by full Council
Recommendations from Board meeting - 20 October 2025					
56.	Medium Term Financial Plan (MTFP) update	The Overview and Scrutiny Board recommend to Cabinet that as part of the Budget setting process. consideration be given to utilising receipts from the existing surplus asset disposal programme for 2026/27 to address some of the repairs and maintenance of publicly facing assets.	Cabinet, 29 October 2025	Partially Accepted but final determination was to reject	The Portfolio Holder advised that this was considered as part of the budget setting process but due to the significant pressures on the delivery of statutory services it was not agreed to include this within the proposed budget – 9 February 2026
57.	BCP Council Libraries Draft Library Strategy	1. The Overview and Scrutiny Board recommend to Cabinet that as part of the Library Strategy it looks to maintain staffed hours in libraries, especially in the afternoon period, as open access is rolled out further in the future. 2. The Overview and Scrutiny Board recommend to Cabinet that the Library Service put together a list of smaller neighbourhood Community Infrastructure Levy (CIL) Bids to put to Councillors and Neighbourhood Forums immediately upon the opening of future CIL rounds.	Cabinet, 29 October 2025	Accepted	The Portfolio Holder reported that the staff hours in Libraries would be maintained and that a list of potential CIL bids had been created and these were outlined to the Board – 9 February 2026

		3. That the O&S Board support the recommendations as set out in the Cabinet report.			
Recommendations from Board meeting – 17 November 2025 – No recommendations made at this meeting					
Recommendations from Board meeting – 8 December 2025					
79.	Medium Term Financial Plan (MTFP) Update	RESOLVED that the O&S Board advise Cabinet of its support for all recommendations as outlined in the Cabinet report.	Cabinet, 17 December 2025	Accepted	Cabinet noted the support for the recommendations within the report.
Recommendations from Board meeting – 5 January 2026					
87.	Regeneration Progress Report	That the Overview and Scrutiny Board recommend to Cabinet that, to enable effective lobbying of Government in the future, the draft of the BCP Growth Plan be shared with O&S Board Members when available and that Overview and Scrutiny be embedded in the plan's development and approval process.	Cabinet, 14 January 2026	Accepted	Extract from Cabinet minutes: The Leader thanked Councillor Salmon and the Board for bringing their recommendation to Cabinet and advised that she was minded to accept the recommendation and that a formal response would be provided to the Board.
Recommendations from Board meeting – 9 February 2026					
95.	Budget 2026/27 and Medium-Term Financial Plan	The Overview and Scrutiny Board recommend to Cabinet that the questions asked in the budget consultation be reviewed to ensure that they are relevant to the choices which need to be made in the 2027/28 budget setting.	Cabinet, 11 February 2026	Accepted	Extract from Cabinet minutes: Cabinet acknowledged the recommendation from the Overview and Scrutiny Board and in relation to this the Leader confirmed that the Cabinet accepted the recommendation and advised that they would collaborate with the Chair and the Board to explore ways in which the questions could be improved for the following year.
Recommendations from Board meeting – 23 February 2026					
103.	Consultation Framework Working Group Report	1. That the Overview and Scrutiny Board recommend to Cabinet that it adopts the Code of Good Practice – see the following link to the draft document: Code of Good Practice 2. That the Overview and Scrutiny Board recommend to Cabinet that all members should be notified of consultations at least 1 week in advance of going live, providing summary detail of the topic for consultation. 3. That the Overview and Scrutiny Board endorse the ongoing work to produce an internal	Cabinet, 4 March 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Salmon and the committee for all their work and for bringing their recommendations to Cabinet and further to this advised that a response would be provided directly to the Board once Cabinet had had the opportunity to consider the recommendations in detail. The Portfolio Holder and Officers reported back to the Board at its meeting on 18 May 2025. The Portfolio

		consultation toolkit, which should provide clear guidance on confidentiality. 4. That the Overview and Scrutiny Board recommend to Cabinet that it endorses an approach to every consultation which clearly outlines that it is not a referendum. 5. That the Overview and Scrutiny Board recommend to Cabinet that funding for the establishment of a citizens panel is built into future budgets for Consultations.			Holder advised that the Cabinet and officers welcomed the majority of recommendations but would need to give further consideration regarding the notice period given to Ward Members in some circumstances as it would not always be practical. It was proposed that this would be trialled and a determination made.
103.	Consultation Framework Working Group Report	1. That the Overview and Scrutiny Board recommend that the Chief Executive bring the Consultation Forward Plan to Group Leaders Meetings on a quarterly basis in order to raise awareness with members. As well as informing of forthcoming consultations the update should provide guidance on confidentiality and expectations for member engagement. 2. That the Overview and Scrutiny Board recommend to officers that greater clarity be provided around why particular consultation methods were chosen and also clarity on the reason why a consultation is taking place and how the results of the consultation will be used. 3. That the Overview and Scrutiny Board recommend that officers give consideration to the most robust consultation process available, recognising that sample surveys tend to be more robust and consider the additional costs involved with this	Officers	Partially Accepted	The Portfolio Holder and Officers reported back to the Board at its meeting on 18 May 2025. The Portfolio Holder advised that the Cabinet and officers welcomed the majority of recommendations but would need to give further consideration regarding the notice period given to Ward Members in some circumstances as it would not always be practical. It was proposed that this would be trialled and a determination made.
Recommendations from Board meeting – 23 March 2026					
113.	Parking Around Schools	1. That the parking enforcement team be asked to circulate information to all educational settings and councillors with general guidance around the limitations and responsibilities of parking enforcement officers and the police including suitable contact details. 2. That a Communications campaign be organised through the 'safer routes to schools' team regarding an emphasis on enforcement going forwards and that consideration be given	Cabinet, 26 March 2026	TBC	Extract from minutes: The Leader thanked Councillor Salmon for their discussion and debate on this item and for bringing the recommendations to Cabinet. In relation to this the Leader advised that a formal response would be provided directly to the Committee by the Portfolio Holder for Climate Response, Environment and Energy, Councillor Andy Hadley once the Cabinet had had the opportunity to

		to using specific information related to educational settings, e.g. levels of fines within a specific area in order to encourage a decrease in the instances of parking infringements to reduce the overall amount of fines. 2. That the relevant Portfolio Holder write to the DfT emphasising the need to increase fines to help with dangerous parking outside schools. 3. That the 'safer routes to schools' team be asked to review if any free resources are available for educational settings, to share with parents to help create a shift in parent driving behaviour including exploring whether Op Relentless Community Funding from Dorset Police could be used for this. 4. That it notes the Board's support for the good work already underway from the Parking Team to look at funding options for camera parking enforcement on school zigzags and the Board's support for the Parking Team's work to increase availability of enforcement officers at key times for school parking issues. 5. That it supports the current review by the Transport Team of road markings at educational settings to ensure that the most appropriate markings are in place. 7. That it agrees that when planning applications are submitted for schools the 'safer routes to schools' team be informed.			consider the recommendations in detail.
114.	Key Lines of Enquiry (KLOE) relating to parking pressure in high season	1. That, in the development of the Local Plan and/or parking strategy, consideration is given to the provision of parking spaces for people to park overnight and sleep, including travellers, van lifers and holiday makers, ensuring that the communities affected are appropriately consulted. 2. That, in the development of the local plan consideration is given to the provision of camp sites within BCP.	Cabinet, 26 March 2026	TBC	Extract from minutes: The Leader thanked Councillor Salmon for their discussion and debate on this item and for bringing the recommendations to Cabinet. In relation to this the Leader advised that a formal response would be provided directly to the Committee by the Portfolio Holder for Climate Response, Environment and Energy, Councillor Andy Hadley once the Cabinet had had the opportunity to consider the recommendations in detail.

		3. That within the Local Transport Plan the provision of park and ride options are given full consideration.			
Recommendations from Board meeting - 18 May 2025					
	Local Plan Process	The Overview and Scrutiny Board recommend to Cabinet: 1. That further clarification be provided on the stakeholders who will be engaged with beyond the statutory consultees and that Ward members be encouraged to provide the details to officers of any organisations that they feel should be engaged with as stakeholders. 2. That the Working Group Terms of reference be amended to allow the possibility for substitute members provided that group leaders or their nominated representative notify of the change at least 72 hours in advance of a meeting and provided that the substitute attend a briefing with relevant officers prior to the meeting. 3. That a risk concerning the wider potential implications of devolution and local government reorganisation, e.g. changing consultees, be added to the risk register included within the Project Initiation Document	Cabinet – 27 May 2026	Accepted	Cabinet response: The Leader thanked the Board for its recommendations and advised that these were accepted and, subject to Cabinet's agreement, would be incorporated within the formal resolutions of Cabinet.
	Social Value Statement for BCP Council	1. That an action plan, including details of an appropriate governance structure, is produced in order to clearly outline how the social value statement will be taken forward to cover all Council activities beyond procurement. 2. That the O&S Board support the recommendation outlined in the report to approve the Social Value Statement for adoption	Cabinet – 27 May 2026	1. Rejected 2. Accepted	Whilst the Leader advised that Cabinet agreed with the first recommendation in so far as agreeing that social value extended beyond the procurement process, but that Cabinet could not accept the recommendation to commit to an action plan and governance structure that would see how that applies.
Recommendations From Board Meeting – 15 June 2026					

	BCP Growth Plan	That the BCP Growth Board be recommended to: - Engage with the National Emergency Briefing, and consider showing the briefing to Board members and the wider business community to help inform the future development of the growth plan. - Undertake more extensive process of public consultation to enable a greater degree of public oversight and transparency.	BCP Growth Board		Updates awaited
Recommendations From Board Meeting – 13 July 2026					
29	Safer BCP (Community Safety Partnership) Domestic Abuse Strategies	That Cabinet be advised that the O&S Board supported the recommendation as outlined in the report to approve: - The overarching Safer BCP Prevention of Domestic Abuse Strategy 2026-31 - The Safe Accommodation Strategy 2026-31 - The Perpetrator Strategy 2026-31 - The accompanying Safe Accommodation & Community Services Commissioning Plan		Accepted	Cabinet report approved - the Board had further suggested some minor amendments to the strategy which had been agreed and incorporated by officers.
30	Bournemouth Town Centre Progress	That officers, working with the Citizens Action Panel, be requested to develop fully-costed project proposals capable of being presented to Bournemouth Town Council for consideration and potential funding.	Officers/ Citizens Action Panel	unknown	Updates awaited – response due to be reported in November 2026 or before.

OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
Actions from Board meeting – 12 May 2025				
10.	BCP Complaints Policy	RESOLVED that the Board further examine the role of councillors in the complaints process, particularly in relation to ward issues and casework.	To ensure the effectiveness of both the Councils complaints process and work of Ward Councillors	Work underway - Cllr S Aitkenhead as rapporteur
Actions from Board meeting – 22 September 2025				
38.	Commercial Operations	Portfolio Holder to provide an update on the current situation in 6 months-time with a view to scheduling further scrutiny when appropriate.	To monitor and receive updates on this area of the Council	Update due to the Board in March.
Actions from Board meeting – 20 October 2025				
57.	BCP Council Library – Draft Library Strategy	A potential item be included on the O&S work programme on a review of income generation opportunities within the library service, including commercialisation options and partnership models.	TBC	
Actions from Board meeting – 5 January 2026				
87.	Regeneration Progress Report	That a small group be convened including Cllrs J Beesley, P Canavan and K Salmon to scope draft Key Lines of Enquiry on a number of the issues raised for future scrutiny in preparation of the O&S Work Programming process.	To ensure that the issues raised are given due consideration and ensure that the work planning process can continue.	
Actions from Board meeting – 23 February 2026				
103.	Consultation Framework Working Group Report	The Board also asked officers to review whether the framework (Code of Good Practice) should more explicitly reference the need for meaningful, decision- relevant consultation questions. Officers agreed to thoroughly check through the Code and make adjustments if required.	To ensure that this is taken into consideration when the Code of Good Practice is adopted.	

ENVIRONEMENT AND PLACE OVERVIEW AND SCRUTINY

UPDATED: 17.03.26

Minute number	Item	Recommendation made *items remain for monitoring until implementation is complete or committee agree to remove.	Recommended to *name of receiving body/ Officer, and date received	Outcome *accepted/ partially accepted/ rejected/ unknown.	Implementation updates
Recommendations from Committee – 15 May 2024					
8	Improvement of the environment in Poole Park through a trial closure of a park entrance to motor traffic	Cabinet refer the matter to Full Council for decision.	Cabinet, 22 May 2024	Rejected	Extract from Cabinet minutes: 'Cabinet members questioned the benefit of taking the report to full council for further debate and felt that the decision should be made.' Decision made: RESOLVED that Cabinet: - (a) Agrees that the current trial closure, of the Whitecliff entrance and exit point to motor vehicles, is made permanent in Poole Park. (b) Agrees that current arrangements are retained, and motor vehicles can still access Poole Park and its facilities.'
Recommendations from Committee – 11 September 2024					
15	Plant-based and reduced meat and dairy diets: discussion paper	RESOLVED that a. the Environment & Place Overview & Scrutiny Committee considered the information presented in the discussion paper and gave their views on possible approaches Cabinet may wish to take in relation to the promotion of plant-based and reduced meat and dairy diets. These proposals will then be subject to further evidence-gathering and consultation. b. To support the treaty and do more work outside the committee on the position statement. c. The draft position statement be brought back to the Committee for further consideration with information	Portfolio Holder and Officers	Accepted	A revised position statement with measurable objectives was returned to the committee for further scrutiny in October 2025.

		about how it can be measured against SMART objectives in order for the Council to be more ambitious and positive on this issue			
Recommendations from Committee – 20 November 2024 – No recommendations made at this meeting.					
Recommendations from Committee – 26 February 2025					
38	Climate Action Annual Report 2023/24	RESOLVED that a) The Committee propose to the Portfolio Holder that on the front page of the BCP Greenhouse Gas Emissions Dashboard an additional box is added to highlight the context of any carbon reduction relevant to the annual carbon reduction target b) Embedded carbon cost to be included in the calculation and displayed on the dashboard where available.	Portfolio Holder	Unknown - seek update	
39	Housing Strategy Review	RESOLVED that the Overview & Scrutiny Committee recommend to Cabinet that that the Housing Strategy Steering Group be comprised of one member from each political group and one unaligned member.	Cabinet, 2 April 2025	Accepted	Extract from Cabinet minutes: ‘The Portfolio Holder thanked the Environment and Place Overview & Scrutiny Committee for their thorough debate at the Committee and expressed support for their recommendation.’ Decision made: RESOLVED that Cabinet: - (a) Approved the Revised Housing Strategy Delivery Plan at appendix B; (b) Approved the extension of the current Housing Strategy Period to 2027; (c) Approved the governance structure as set out in paragraphs 7-11 of the report; and (d) Approved that the steering group being formed be made up of 1 member of each Political group and 1 unaligned member.
Recommendations from Committee – 2 April 2025					
49	Recommendations from the Safer	Recommendations to Cabinet	Cabinet date, 26 November 25	Agreed	1. The proposed Safe Accommodation Strategy delivery plan includes a number of actions around communication, training and specialist

	Accommodation Strategy Working Group	1. That as part of the Safe Accommodation Strategy development, officers consider an awareness campaign and/or guidance materials on the different types of financial support that are available to support those fleeing domestic abuse, in particular in relation to different types of housing tenure (e.g. shared tenancies, joint mortgages), in order to break down a significant barrier to survivors accessing support to end their abuse. 2. That the engagement plan for the Safe Accommodation Strategy should ensure that the voices of those with lived experience are heard and reflected within the Strategy. 3. That an all councillor briefing session be added to the Safe Accommodation Strategy engagement plan, to ensure members are adequately informed about the strategy and able to contribute views, and to enable them to fulfil their role within the community by communicating the benefits of the Safe Accommodation Strategy to residents. 4. a) that the provision of safe accommodation and associated commissioning process be reviewed, b) that scrutiny members be invited to review and input into this review, prior to the commencement of commissioning, through an additional meeting of this working group. 5. That the use of temporary accommodation be continuously reviewed and specific KPIs be established for monitoring the success of the new safe accommodation model, including occupancy rates, length of stay, outcomes for survivors (e.g., successful move-on to permanent housing), and survivor satisfaction. These KPIs should be reviewed regularly by the relevant scrutiny committee to ensure accountability and transparency. 6. That Cabinet, with the support of the council's Corporate Management Board, be requested to take a			advice that will ensure any household receives correct and clear information. Please see attached strategy delivery plan. 2. Public consultation on the three domestic abuse strategies (Prevention of Domestic Abuse, Safe Accommodation and Perpetrator Strategies) has been completed, alongside several sessions on the Safe Accommodation Strategy with our established experts by experience group, including a dedicated session on the delivery plan. We will continue working with this group to monitor implementation, which includes actions to train and support experts by experience so they can actively participate in the commissioning and procurement of domestic abuse services. 3. An all councillor briefing will be arranged in due course. 4. The Safe Accommodation Strategy will be submitted with a commissioning plan for scrutiny and review. 5. The proposed Safe Accommodation Strategy delivery plan sets out several actions that will contribute to this recommendation including the following: 2.1.3 We will minimise the use of temporary accommodation and where this is provided, as a last resort, specialist Domestic Abuse support will be offered until the household can move into safe accommodation. 5.1.1 Set up a task and finish group under the governance of the Domestic Abuse Strategy Group to agree future data monitoring across commissioned services, BCP Homes, BCP Council Housing, Adult Social Care and Children's Social Care. 6. The Safe Accommodation Strategy will be submitted with a commissioning plan which will set out the procurement intentions for the next 3 years.
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		view on forthcoming decisions that may be of significant or contentious public impact, regardless of decision-making thresholds, and an all councillor briefing be held before any such decisions are made, to enable all councillors, and particularly ward councillors, to be properly informed.			
Recommendations from Committee – 14 May 2025 – No recommendations made at this meeting.					
Recommendations from Committee – 9 July 2025					
17	Local Area Energy Plan	It is RECOMMENDED that: 1) The recommendation as outlined in the report be approved by Cabinet. 2) Cabinet add as an external stakeholder, the community to be represented in all stakeholder engagement, including any panels, meetings or focus groups.	Cabinet	Partially accepted	Cabinet approved the recommendations in the report and so accepted recommendation 1 from O&S. Cabinet were silent on recommendation 2 from O&S – seek an update.
18	Email and Document Storage Retention – Impact Analysis on Costs and Environmental Factors & Recommendations	It is RECOMMENDED to cabinet that: as per Option (B), the Committee supports the continuation of activity already underway, as part of the Councils Data and Innovation Programme, to re-assess and profile Microsoft 365 end-user licensing requirements, moving colleagues to lower-costs licenses where appropriate.	Cabinet	Unknown	Cabinet did not address this recommendation at the meeting The committee may wish to seek an update on this recommendation response, although the recommendation itself shows support for continued work within the council and so would require noting by Cabinet and not consideration.
Recommendations from Committee – 8 October 2025					
26	Plant-based and reduced meat and dairy diets: draft position statement and action plan	RESOLVED that: a) All mentions of the word vegan be replaced with Plant-Based throughout the paper. b) Switching the target from 20% for plant-based concessions to 25%. c) That Council adopt the position statements and strategy for plant based diets in BCP Council with the amendments above.	Received by Cabinet, 29 October 2025. Then deferred by Cabinet for consideration at 26 November 2025 meeting	Unknown	Awaiting response from Portfolio Holder

Recommendations from Committee – 19 November 2025					
	Waste Strategy for Bournemouth, Christchurch and Poole Council 2026-2036	RESOLVED that the committee supported the recommendations as set out in the report to Cabinet including Option 1 regarding the removal of current separate kerbside battery collections but requested an additional point be included in respect of this option to read: (ii) and to develop a convenient battery recycling scheme with local businesses to create more easily accessible drop off points and in addition, requested the strategy at appendix 1 be amended to include the following: - (a) Paragraph 5.1 of Appendix 1 'A Waste Strategy for BCP Council 2026-2028' be amended to include '<i>and incineration</i>' so that the paragraph reads '<i>5.1 Tendering waste disposal contracts that embed the waste hierarchy and minimise the use of landfill and incineration</i>'; and (b) Paragraph 5.3 of Appendix 1 'A Waste Strategy for BCP Council 2026-2028' be amended to include '<i>whilst also considering the carbon footprint of the type of disposal</i>' so that the paragraph reads '<i>5.3 Prioritising waste site proximity where possible, so waste travels only as far as it needs to and reduces the significant carbon impact of transporting waste whilst also considering the carbon footprint of the type of disposal</i>'.	Cabinet, 17 December 2025	Partially accepted	Extract from Cabinet minutes: The Portfolio Holder thanked the Environment and Place Overview and Scrutiny Committee for their consideration of the report and their recommendations. In relation to this the Portfolio Holder advised that he felt the additional recommendation of (ii) was not necessary as people would be signposted to available organisations, and that this would include those who offered a postal collection of batteries which would assist those unable to access those in shops. In addition, the Portfolio Holder advised that any shops selling batteries were required to provide a collection of used batteries. Further to this the Portfolio Holder advised that the recommendations raised in relation to paragraph 5.1 and 5.3 would be included within the tendering priorities and that he was happy to accept both of those recommendations. The seconder advised that they were also content with these.
Recommendations from Committee – 25 February 2026					
9	Homelessness and Rough Sleeping Strategy 2026-2031 Update	i) The committee endorse the Homelessness and Rough Sleeping Strategy 2026–2031 and consider any further improvements ahead of consideration at Cabinet in May 2026 ii) supports the co-production of the Delivery Plan with people who have lived experience and through a working group of Homelessness Delivery Board members.	Cabinet, 4 March 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Rigby and the committee for all their work and for bringing their recommendations to Cabinet. In relation to this the Leader thanked the Committee for their endorsement of the strategy and advised that a response would be provided directly to the Committee once Cabinet had had the opportunity to consider the recommendations in detail.

Recommendations from Committee – 20 May 2026					
Recommendations from Committee – 15 July 2026					
Recommendations from Committee – 9 September 2026					
Recommendations from Committee – 18 November 2026					
Recommendations from Committee –					

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OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
No current agreed actions				

CHILDREN'S SERVICES OVERVIEW AND SCRUTINY

UPDATED: 18.03.26

Minute number	Item	Recommendation made *items remain for monitoring until implementation is complete or committee agree to remove.	Recommended to *name of receiving body/ Officer, and date received	Outcome *accepted/ partially accepted/ rejected/ unknown.	Implementation updates
Recommendations from Committee – 24 July 2024					
10	Child Exploitation Working Group Findings Report	RESOLVED that the Committee RECOMMEND to Cabinet: - That partnership working be promoted to ensure increased communication around the issues highlighted with parents, schools, children and youth services. - That earlier age-appropriate education be implemented within schools across BCP regarding the risks associated with exploitation, drugs and the dangers of carrying weapons.	Cabinet, 2 October 2024	Partially accepted	Extract from 2.10.24 Cabinet minutes: 'The Portfolio Holder for Children, Young People, Education and Skills spoke in support of the recommendations whilst highlighting with regards to recommendation 2 as set out above that BCP couldn't dictate the curriculum but can certainly look at ways to support it. The Leader advised that the Cabinet would take the matter away and go back to the Chair of the Children's Services Overview and Scrutiny Committee.' Update given by Portfolio Holder to O&S Committee at 26.11.24 meeting. Extract minute: 'The Portfolio Holder for Children and Young People provided a verbal update which included: An update on the outstanding Cabinet recommendation from previous meetings related to knife crime and drug/alcohol use in schools. The Education Improvement Service collaborated with police and community groups to gather data on school programs addressing these issues, but challenges remained in obtaining detailed information.

					OFSTED had recommended that schools incorporate local safeguarding issues, such as knife crime, into their curriculum. There are current resources available for Personal, Social, Health, and Economic education, with additional materials being sourced from providers attending conferences. The Portfolio Holder for Children and Young People highlighted that he also found free resources online through organisations like the DfE. In response to the Cabinet recommendations around earlier age-appropriate education. There was a need to assess existing educational initiatives related to this at both primary and secondary levels regarding knife crime awareness. Advised of upcoming events including webinars and community events focused on knife crime and related issues.'
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Recommendations from Committee – 19 September 2024 – No recommendations made at this meeting.

Recommendations from Committee – [26 November 2024](#)

36	Linwood Special School SEND Post 16 Provision at Ted Webster	It was RESOLVED that Cabinet be recommended to approve (a) in the report: Cabinet approves the scheme to develop a satellite of Linwood School hosted at the former Ted Webster Children's Centre providing a total of 60 Post 16 places including the associated capital investment necessary to develop the scheme as contained in Appendix 1 (Exempt). The scheme is fully funded from the council's grant allocation of High Needs Provision Capital and will progress in line with the project programme set out at paragraph 12	Cabinet, 10 December 2024	Accepted	Cabinet agreed to the recommendations in the report, as endorsed by O&S.
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Recommendations from Committee –28 January 2025 – No recommendations made at this meeting.

Recommendations from Committee – [11 March 2025](#)

69	SEND Improvement Update	It was Proposed, Seconded and RECOMMENDED to better assess the impact on children, young people and families of any potential budget overspend in the SEND service budget, the Committee recommends that Cabinet requests a report be provided to Cabinet by June 2025 which outlines: - the likely overspend in the budget - which areas have been identified to overspend - the options to ensure the budget limit is met - an appraisal of the impact on children and families of these factors	Cabinet, 2 April 2025	Accepted	Cabinet requested a report on 'SEND Budget Pressures' as recommended by the O&S committee. The report was considered by Cabinet at the 16 July 2025 meeting. Cabinet noted the report.
Recommendations from Committee – 10 June 2025					
11	Youth Justice Service Plan 2025-26	RESOLVED that the Children's Services Overview and Scrutiny Committee endorse the Youth Justice Plan so that Cabinet can recommend its approval to the Full Council.	Cabinet, 26 November 2025	Accepted	Youth Justice Plan approved by Cabinet for recommendation to Council. Youth Justice Plan approved by Council.
12	Housing for Care Experienced Young People	It was Proposed, Seconded and RECOMMENDED that the Committee seeks assurance that the new Joint Housing protocol has been successfully agreed and is working effectively to ensure our Care Experienced Young People are seeing an improved service and are in receipt of timely advice and safe housing that suits their individual needs and hopes for the future.	Officers	Unknown, but Officers were in support of the recommendation in the meeting.	Seek update
Recommendations from Committee – 15 September 2025 - No recommendations made at this meeting.					
Recommendations from Committee – 25 November 2025					
9	Permanent Exclusions and Suspensions	Comment to Cabinet: The committee agreed to make Cabinet aware that the Committee appreciates the detrimental impact of school exclusions, which were highlighted in the report, and recognises the work that is underway to address this. The committee agreed that through this work the council's primary focus is improved outcomes for the children of BCP but that this work will also likely bring budgetary savings such as:	Cabinet, 26 November 2025	Not applicable	The Cabinet thanked the committee for its work on this. Note: the constitution requires no response from Cabinet to comments from O&S.

		• A reduction in exclusions and associated costs (e.g. transport, AP placements, tribunal processes) • Improved outcomes for vulnerable pupils, reducing future demand on social care, youth justice, and post-16 support service • A reduction in the need for unregistered and costly AP as more needs are met by schools			
10	Home to School Transport	The Overview and Scrutiny Committee agreed to endorse the recommendation within the report to Cabinet, this being that Cabinet: ‘Agree to tender an external provider to deliver a transformation project over three years with a total cost of £1.5 million funded by the flexible use of capital receipts to deliver service improvements and by the end of the project on-going savings in SEND school transport projected at £3 million (net of additional resource requirement)’	Cabinet, 26 November 2025	Accepted	Report recommendations agreed by Cabinet for recommendation to Council. Report recommendations agreed by Council.

Recommendations from Committee – 27 January 2026

40 55	Invest to Save Budgets in the High Needs Block of the Dedicated Schools Grant (DSG)	RESOLVED that the Committee agreed the following recommendations and that they be passed to Cabinet: a.) Note the current High Needs Block (HNB) position and the impact and cost avoidance of the initiatives implemented to date including the increased supply of specialist places, the early years inclusion model (Dingley’s Promise) and the positive impact of the Portage Service. b.) Endorse the invest-to-save programme and the establishment of the High Needs Block Deficit Recovery Plan Board, including its role in approving a benefits-measurement framework to evidence cost avoidance and prevent double-counting across initiatives. c.) Support the progression of the following priority initiatives: • Digitalisation of High Needs funding processes (integrated with the SCM upgrade) • Synergy Case Management (SCM) upgrade to go-live (target May–June 2026) • Pre-EHCP targeted funding model (subject to affordability and governance)	Cabinet, 4 February 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Carr-Brown and the Committee for bringing their recommendations to Cabinet and further to this the Portfolio Holder for Children’s Services, Councillor Richard Burton advised that he would attend a future meeting of the Committee to formally respond to the recommendations.
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56	Family Hubs Working Group Final Report	The Committee agreed the Working Group's recommendations to Officers: 1. Continue to build on the strong foundations of community engagement, with a focus on inclusivity and responsiveness. 2. Explore ways to support staff wellbeing that are informed by staff experiences and feedback. 3. Develop clear measures of effectiveness relating to Family Hubs, with key performance indicators focused on reach, inclusivity and responsiveness to evolving community needs, supported by improved data collection and feedback.	Officers		
56	Family Hubs Working Group Final Report	The Committee agreed to make Cabinet aware that the Working Group recommended Cabinet: 1. Notes the scrutiny that has been undertaken on Family Hubs and the Working Group's finding of the strong staff commitment to community engagement. 2. Endorses continued support for Family Hubs, with future priorities to include investment in staff capacity, professional development and enhanced tools to evidence impact.	Cabinet, 4 February 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Carr-Brown and the Committee for bringing their recommendations to Cabinet and further to this the Portfolio Holder for Children's Services, Councillor Richard Burton advised that he would attend a future meeting of the Committee to formally respond to the recommendations.

14

Recommendations from Committee – 10 March 2026 - No recommendations made at this meeting.

Recommendations from Committee – 16 June 2026

14	BCP Council's alignment with the National Youth Strategy	The Children's Services Overview and Scrutiny Committee Recommend to Cabinet the recommendations set out in the report.	Cabinet (Officers advised that a date for consideration by Cabinet had not yet been confirmed)	TBC	
14	BCP Council's alignment with the National Youth Strategy	The Children's Services Overview and Scrutiny Committee Recommend to Cabinet that, within the summary of implications section of all Council reports, a requirement be included to consider the impact on children and young people.	Cabinet, 24 June 2026	TBC	

15	Youth Justice Plan 2026-2027	the Committee endorse the Youth Justice Plan 2026–2027 so that Cabinet can recommend its approval to Full Council.	Cabinet, 24 June 2026	TBC	
Recommendations from Committee – 14 September 2026					
Recommendations from Committee – 24 November 2026					
Recommendations from Committee – 26 January 2027					
Recommendations from Committee – 9 March 2027					

OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
11 March 2025				
69	SEND Improvement Update SEND Improvement Update.pdf	Decision made: The officers agreed to share the full review of the DSG finances as well as the SEND improvement board's response to the review. Action – Officers aware The Committee requested an update on the ongoing work regarding education outside of school and home education and asked that it be shared with the Committee. Action – Officers aware		
15 September 2025				
25	<u>Alternative Provision Improvement Plan</u> Alternative Provision Improvement Plan Final.pdf	Decision Made: The Committee discussed the routes into AP, including exclusions and EHCPs, and officers agreed to provide further data on this breakdown. Action – Officers aware		To be incorporated into new SEND/AP Strategy
27 January 2026				
51	<u>Recommendation Tracker</u>	Members agreed to review the tracker in more depth around June 2026. Action – Committee aware		
53	<u>Members of Youth Parliament Update</u>	The mental health training video would be shared with Members when available, and officers would confirm whether it would be appropriate to present the video at a future Committee meeting or to circulate it outside the meeting. Action – Officers aware		

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
54	<u>Housing for Care Experienced Young People</u>	The Committee was advised that Youth Homelessness Board data is reported regularly, and it was agreed that officers would provide the Committee with a summary of these metrics, including information on repeat homelessness and outcomes for care experienced young people. Action – Officers aware		
55	<u>Invest to Save Budgets in the High Needs Block of the Dedicated Schools Grant (DSG)</u>	Officers agreed to circulate information on the Portage service to Members and, if helpful, arrange a short briefing session on the service. Action – Officers aware		

HEALTH & ADULT SOCIAL CARE OVERVIEW & SCRUTINY COMMITTEE

UPDATED: 9.7.26

Minute number	Item	Recommendation made *items remain for monitoring until implementation is complete or committee agree to remove.	Recommended to *name of receiving body/ Officer, and date received	Outcome *accepted/ partially accepted/ rejected/ unknown.	Implementation updates
Recommendations from Committee meeting – 20 May 2024					
11	Data Working Group Final Report	The Committee recommend to the O&S Board: - that a similar [data] toolkit be developed for all O&S committees to reflect the relevant data and policy landscape within the remit of these committees. This to be added to the O&S Action Plan. - that the Data Use Toolkit be highlighted within the O&S annual report to Council.	Overview and Scrutiny Board (16 July 2024).	Recommendations accepted.	Toolkit development for all O&S committees has been added to the O&S Action Plan. Toolkit for the Children's O&S Committee is near completion. All others are yet to start and will be developed when resources allow. The Data Use Toolkit was highlighted within the 2023/24 O&S annual report to Council. (Update by O&S Specialist, 24/4/25)
Recommendations from Committee meeting – 15 July 2024					
21	Adult Social Care Business Transformation Case	The Committee recommend that Cabinet recommends that Council: a) Approves the business case for a new adult social care transformation delivery model to improve outcomes for residents and to achieve financial efficiencies and savings enabled by investment. b) Agrees to the establishment of a formal transformation programme; 'Fulfilled Lives'. c) Agrees to the proposed investment of £2.9M, with Corporate Management Board being provided 6-monthly stage reviews on the progress of the transformation programme.	Cabinet (17 July 24) and Council (23 July 24)	Recommendations partially accepted at both Cabinet and Council	The final decision of Council was different from the committee recommendation as follows: Resolved that Council: (a) Approves in principle the business case for a new adult social care transformation delivery model to improve outcomes for residents and to achieve financial efficiencies and savings enabled by investment of up to 2.9M; (b) Agrees to the establishment of a formal transformation programme; 'Fulfilled Lives'; (c) Agrees to an initial 12-month investment of 1.79M, with an interim report to Cabinet on progress of the design phase in January 2025 and a full report by July 2025, with recommendations for further investment; and

		d) Invites the Health and Adult Social Care Overview and Scrutiny Committee to provide regular scrutiny of progress towards benefits and sustainable change. In particular, the Committee be invited to review the progress against the four priority areas of the Fulfilled Lives programme and the risks and opportunities of data with ASC transformation			(d) Invites the Health and Adult Social Care Overview and Scrutiny Committee to provide regular scrutiny of progress towards benefits and sustainable change. In particular the Committee be invited to review the progress against the four priority areas of the Fulfilled Lives programme and the risks and opportunities of data with ASC transformation. Implementation update required on a)-c) above. Implementation update on d) above: The Health & ASC O&S Committee now receives regular reports on the Fulfilled Lives programme to provide opportunity for ongoing scrutiny of the transformation delivery. (Update by O&S Specialist, 24/4/25)
Recommendations from Committee meeting – 24 September 2024 – No recommendations made at this meeting.					
Recommendations from Committee meeting – 2 December 2024					
46	Health and Social Care for the Homeless	The Committee recommend that Cabinet: Discuss the issues caused by a lack of funding for rough sleepers with no local connection and those without an identified priority need with a view to developing solutions in partnership with other local authorities and key stakeholders such as the Integrated Care Board and relevant ministers to create a robust system that does not fail our most vulnerable or unfairly place the responsibility for caring for these people on local particular local authorities, with a view to getting something in place before the new strategy.	Cabinet, 10 December 2024	Acceptance unknown – recommendation received by Cabinet with advice that it would be considered at a future meeting of the Cabinet.	Cllr Kieron Wilson is responding by email to this recommendation.

47	Transforming Urgent and Emergency Care Services	The Committee recommend that Cabinet recommends to Council: a) Notes the summary of the diagnostic review, including improved outcomes for residents and financial benefits for the Council. b) Notes that under the draft Partnership Agreement with Dorset health and care partners, anticipated benefits are significantly in excess of costs to the Council. c) Delegates to the Corporate Director for Wellbeing, in consultation with the Portfolio Holder for Health and Wellbeing, the Director of Law and Governance and the Director of Finance, authority to enter into the Partnership Agreement to undertake the proposed transformation programme.	Cabinet (10 December 2024) and Council (10 December 2024)	Recommendations accepted at both Cabinet and Council	
Recommendations from Committee meeting – 3 March 2025					
61	Adult Social Care Strategy 2025-28	The Committee recommend to Cabinet: - the inclusion of some clear targets ideally linked to the Adult Social Care Outcomes Framework (ASCOF) within the Adult Social Care Strategy; and - the inclusion of an overview of how to better integrate performance and activity data with finance data in the Adult Social Care Strategy.	Cabinet (2 April 2025)	Response unknown – recommendations ‘welcomed’ by Cabinet but no clear response given.	The final decision of Cabinet did not reflect the recommendations made by the committee, and was as follows: ‘Resolved that the new ASC Strategy 2025-28 is linked to the Corporate Vision and supports corporate priorities under ‘Our People and Communities.’ Update required. Committee may wish to seek a response from relevant Portfolio Holder back into committee.
Recommendations from Committee meeting – 19 May 2025 No recommendations made at this meeting.					
Recommendations from Committee meeting – 14 July 2025					
20	Adult Social Care Fulfilled Lives	The HASC O&S Committee: 1. Supports the recommendation to Cabinet that Council approves the request	Cabinet 26 July 2025	Accepted	Cabinet and Council approved the release of the remaining £1.1m as outlined at part 1 of the recommendation.

	Transformation Programme	for the release of the remaining £1.11m funding that was previously agreed to allow the Fulfilled Lives Programme to reach completion and realisation of the benefits; and 2. Continues to monitor this four-year programme in particular around self-directed support and support at home that will enable people to stay independent.			
Recommendations from Committee meeting – 23 September 2025					
30	Get Dorset & BCP Working Plan - GD&BCPWP	The Committee RECOMMENDS that: 1) The recommendations as outlined in the report be approved by Cabinet. 2) That Cabinet agree for the Get Dorset & BCP Working Plan to return to an Overview and Scrutiny Committee at an appropriate stage for further scrutiny, to enable Members to review its delivery, assess its impact in supporting individuals to return to work, and consider whether intended outcomes are being achieved.	Cabinet 1 October 2025	Accepted	Report recommendations agreed by Council.
Recommendations from Committee meeting – 1 December 2025					
44	FutureCare Programme – Mid Programme Review	RESOLVED that the Committee requests the programme return to its next meeting on 2 March 2026 with detailed financial and impact data to scrutinise.	Officers	Accepted	Coming back to Committee on 2 March with further information requested.
Recommendations from Committee meeting – 2 March 2026 – No recommendations made at this meeting.					
Recommendations from Committee meeting – 19 May 2026					
11	BCP Suicide Prevention Action Plan	RECOMMENDED that, following approval by the Health and Wellbeing Board, the Committee request Cabinet support the	Cabinet		Following approval of the BCP Suicide Prevention Action Plan at the Health and Wellbeing Board on 26 June 2026, the

		Strategy and Action Plan and ensure that the necessary resources are made available for implementation.			Committee request Cabinet consider this item to raise awareness and publicity.
Recommendations from Committee meeting – 20 July 2026					
Recommendations from Committee meeting – 22 September 2026					
Recommendations from Committee meeting – 30 November 2026					
Recommendations from Committee meeting – 1 March 2027					

OUTSTANDING ACTIONS

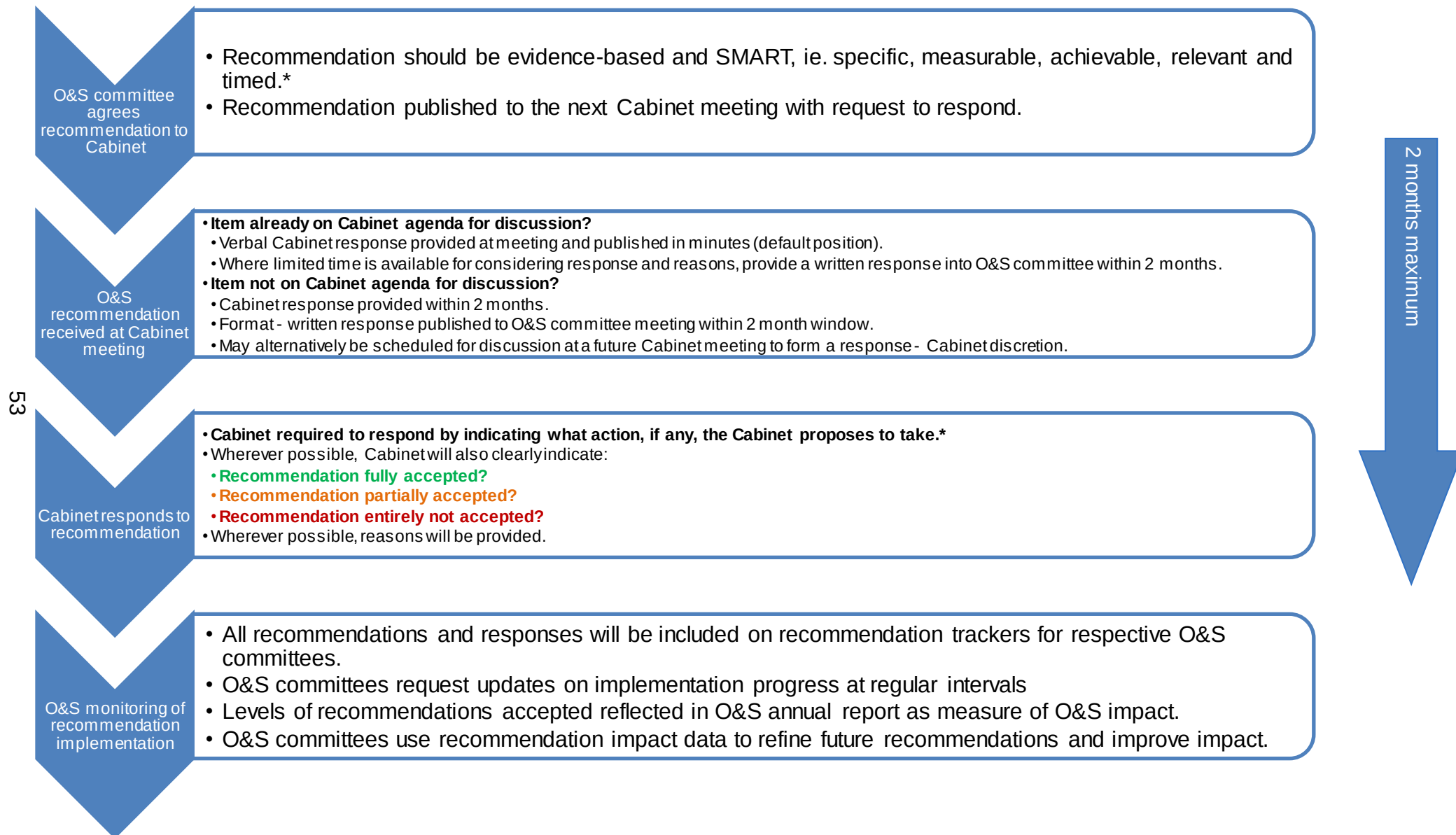
Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
Actions arising from Committee meeting – 25 September 2023				
20	National Suicide Prevention Strategy	Decision Made: The Board was advised that Public Health was unsure of the amount which would be allocated to the BCP area, as the closing dates for bids had not yet happened, however bids were being worked on and once any funding was known, the Committee could be informed. Action – Public Health aware		
Actions arising from Committee meeting – 15 July 24				
	Adult Social Care Transformation Business Case	Decision Made: That key risks and Key Performance Indicators be included in future reports regarding the Transformation Programme Action – Officers aware	To enable the Committee to have this information when scrutinising	
Actions arising from Committee meeting – 24 September 24				
34.	Adult Social Care Budget Presentation	Decision made: In response to a query regarding the activities and outcomes of the Live Well Dorset programme, the Committee was advised that it had managed to reach those living in the most deprived areas of BCP and that access could potentially be provided to the dashboard for the Committee to see the output. Action: to be considered further		
Actions arising from Committee meeting – 3 March 25				

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
59.	The Transformation of UHD Hospitals	Decision Made: That the Director of Adult Social Care be the contact for any Cllrs wishing to visit the new facilities ACTION – Director and Cllrs aware.		
64.	Work Plan	Decision Made: As requested by the Overview and Scrutiny Board, the Committee will monitor the proposed increase of block booked beds for long-term care and that an update on progress against this be provided at an appropriate time. ACTION – added to the work plan with no date yet identified.		An update requested under budget presentation in September 2025
Actions arising from Committee meeting – 19 May 25				
11	FutureCare Programme Update	Decision Made: That the Committee receive data regarding bed capacity and workforce numbers at an appropriate time. Action – Officers aware Decision Made: That the Committee receive data around benefits tracking and monitoring to be reported to a meeting at a future date. Action – Officers aware and added to the work plan Decision Made: That the Committee receive further information regarding capacity within secondary care to fulfil the future need. Action – Officers aware		
Actions arising from Committee meeting – 14 July 25				
20.	Adult Social Care Fulfilled Lives Transformation Programme	Decision Made: That the Committee receive quantitative data about the impact in future reports.		

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
		Action – Officers aware		
Actions arising from Committee meeting – 23 September 25				
31.	Tricuro: Business Plan Review and Objectives 2025-26	Decision Made: The Committee requested data on service capacity, particularly at the Moordown centre. Officers confirmed that capacity data is available via dashboards and would be circulated to the Committee. Action – Officers aware Decision made: The Committee was advised of the officer's commitment to ongoing engagement and agreed that progress updates should be provided between formal planning cycles to support continued collaboration and oversight Action – Officers aware		
Actions arising from Committee meeting – 1 December 2025				
44.	FutureCare Programme – Mid Programme Review	Decision Made: The importance of tracking savings through to tangible outcomes, such as reduced home care hours and improved reablement was highlighted, and the Chair requested detailed data analysis at a future meeting. Action – added to work plan for 2 March 2026	To enable the Committee to fully scrutinise the impact of the programme in terms of tangible outcomes and savings	Coming back to Committee on 2 March 2026.
45.	Integrated Neighbourhood Teams (INTs) Update	Decision Made: The Committee requested the programme DiS dashboard be shared with them to consider further. Action – Officers aware.		

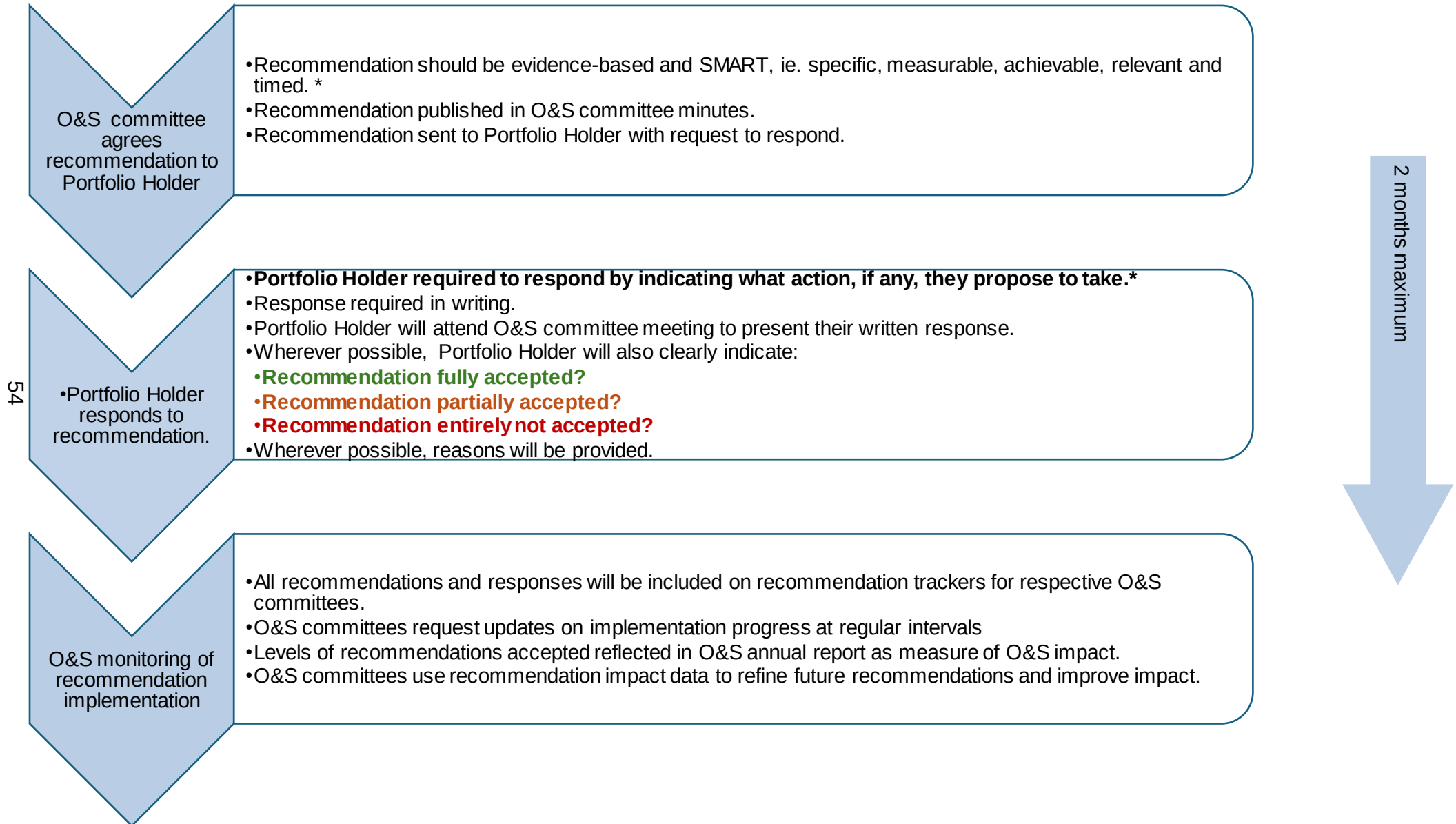
O&S Recommendations / Executive response process

Cabinet process:



* [Overview and scrutiny: statutory guidance for councils, combined authorities and combined county authorities - GOV.UK](#)

Portfolio Holder process



Dear O&S Chair and Board Members,

Following the O&S Board Meeting on Monday 15th June 2026 the following recommendations were made to the BCP Business Growth Board.

That the BCP Growth Board be recommended to:

- a) Engage with the National Emergency Briefing and consider showing the briefing to Board members and the wider business community to help inform the future development of the growth plan.
- b) Undertake more extensive process of public consultation to enable a greater degree of public oversight and transparency.

These recommendations were considered by the BCP Business Growth Board members at their meeting on Thursday 25th June 2026 and we have the following responses.

- a) The BCP Business Growth Board agreed to engage with National Emergency Briefing and the links to sign up have been shared with the board members to take further within their own organisations.
- b) The BCP Business Growth Board does not currently have funding available to undertake a public consultation on the overall Growth Plan. However, the plan has been developed through extensive stakeholder engagement involving organisations and partners from across Bournemouth, Christchurch and Poole, in addition to engagement with BCP Council and BCP Business Growth Board members. The Board recognises the importance of ongoing public involvement and will seek opportunities to engage residents and stakeholders as individual interventions within the plan are developed.

Yours sincerely,

Dan Ware

Chair, on behalf of the BCP Business Growth Board

Phil Sayles

Vice Chair, on behalf of the BCP Business Growth Board

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OVERVIEW AND SCRUTINY BOARD



Report subject	Planning Performance Update
Meeting date	24 August 2026
Status	Public Report
Executive summary	This update on the ongoing work to improve the performance of BCP Council planning service with significant success in the last year to reduce backlog and increase performance.
Recommendations	It is RECOMMENDED that: Note and endorse the measures underway to improve and transform the planning service.
Reason for recommendations	To update on the performance of the BCP Council planning service.

Portfolio Holder(s):	Cllr Millie Earl, Leader of the Council and Chair of the Cabinet
Corporate Director	Glynn Barton, Chief Operations Officer
Report Authors	Jon Bishop, Head of Planning Operations
Wards	Council-wide
Classification	For Information

Background

1. The purpose of this report is to update Members on the performance of the planning service including its performance against national and local measures

Planning Improvement Journey

2. A Planning Improvement Board was established in April 2021, chaired by the Chief Executive and attended by relevant Portfolio Holder Members and key officers. This Board met on a monthly basis to oversee the Planning Improvement programme until the middle of 2025 when the meeting frequency was reduced due to the scale of progress.

The objectives of the programme were:

- Achieve high and consistent standards of performance delivering to the expectations of customers
- Deliver the local plan to set out the framework for growth meeting the areas sustainable development need
- Deliver strong and responsive development management including proactively managing the backlog of older cases
- Utilise modern ways of working and new technology to optimise the efficiency of working practices
- Create an environment for staff to have job satisfaction and develop their careers within the service that is known for delivering positive outcomes and has a strong reputation.

4. The programme has consisted of five workstreams working to meet these objectives:

- Structure, People and Culture
- Performance and Development Management
- System and Process Harmonisation
- Customer Service and Support Services
- Local Plan

5. The following sections provides an update on the progress against the key objectives within each workstream.

Structure, People and Culture

6. The key objectives for this workstream were:
 - Recruitment to vacant posts and reduction of agency staff.
 - Implement a new fit for purpose structure.
 - Address workforce issues including low morale, high workloads, staff wellbeing and resilience pressures.
 - Develop a new culture which supports to optimum performance.
 - Address challenges of home working.
7. Progress within this workstream has been significant since the last report to the Board in 2025.

Recruitment, revised structure and home working

8. Early in 2023, a new structure for Planning was agreed with senior officers partly to formalise a range of temporary working arrangements whereby a number of staff where in interim roles, whilst also enabling promotion opportunities for staff who have proven themselves to be worthy of more challenging roles. This process was completed in late December 2023.
9. Since the last report, a number of recruitment exercises have been undertaken to result in a situation where there are currently only two vacancies in Development Management. The current vacancies are considered to be the level normally expected for a team of this size. Recruitment is currently underway and it is anticipated that the posts will be filled in due course. The new structure was implemented in March 2025 to coincide with the implementation of the new Mastergov IT system
10. In respect to the challenges of home working, When the board was set up, the reliance on agency staff kept remote/home working levels particularly high and many lived some distance away. This caused some practical difficulties and concerns from the public and planning agents about understanding of local context. By recruiting more permanent staff, we have more people who live closer to the area and can more easily carry out site visits and collaborate in the office. We now have more staff coming into the office on a weekly basis while some home working continues, this is a positive option for many staff and allows them to focus on key tasks.

In summary

- There is now a more stable picture with regards to the planning team as a result of a successful recruitment drive
- Agency staff – Previous Total of 18 agency staff (including Capita contract). This is now reduced to 2.5 (The 2.5 contractors are self funded via Planning Performance Agreements so are cost neutral to the service).

- The agency staff have been replaced by permanent employees to give more stability to the service and reduce costs.
- Currently there are 2 vacancies on establishment following recent resignations but this is considered to be low and normal evolution. Recruitment is currently taking place and it is anticipated that the vacancies will be filled within 2 months with a good response having been received to the job adverts.

Consistent quality decision making

12. Progress continues to be made and with MasterGov now in place, work is underway towards greater clarity and consistency of expectations of officers of their role and output. This is in terms of type of application, detail of reports and when to accept revisions. The planning team have adopted a new amendments policy which offers clear consistent advice on when amended plans will be accepted. In February 2026, Cabinet agreed a revised Local Validation Checklist which comprises of a matrix and a single document with both guidance and checklists. The checklists seek to address the uncertainty and inconsistency by providing clear and objective document or plan requirements. It does this by requiring documents based on application type, local plan location, and designation based on mapping. It is hoped that this updated advice will offer clear and consistent advice to applicants when making an application with a view to reducing the number of invalid planning submissions. Alongside this a program of regular training for all staff has been introduced together with the production of a number of process notes to assist with knowledge sharing and consistency across the team.

Performance and Development Management

13. The key objectives for this workstream were:
 - Address backlog of applications
 - Address issues with Major applications
 - Improve consultee performance
 - Improve section 106 process and performance
 - Reduce incomplete/substandard applications

Background to measuring Development Management performance

14. Local Planning authorities have completed PS1 and PS2 forms for Government since at least the 1990s. These returns collect information about the range of district matter applications that local planning authorities handle when exercising their development management functions. These returns do not cover all applications received by the Council for determination.
15. This information is monitored by the Ministry of Housing, Communities & Local

Government (MHCLG) whereby they assess local planning authorities' performance on the speed and quality of their decisions on applications for major and non-major development. Where an authority is designated as underperforming, applicants have had the option of submitting their applications for major and non-major development (and connected applications) directly to the Planning Inspectorate (who act on behalf of the Secretary of State) for determination.

Backlog, Extensions of Time and Planning Performance Agreements

16. There has been a continued focus and commitment to reducing the backlog of applications. An application is defined as being in the backlog if it has not been determined by its due decision date. The due decision date is either the statutory timeframe or the date that has formally been agreed with the applicant or their agent through an Extension of Time (EOT) or Planning Performance Agreement (PPA).
17. The statutory time limits for applications for planning permission are set out in article 34 of the Town and Country Planning (Development Management Procedure) (England) Order 2015 (as amended). They are 13 weeks for applications for major development, 10 weeks for applications for technical details consent and applications for public service infrastructure development, and 8 weeks for all other types of development (unless an application is subject to an Environmental Impact Assessment, in which case a 16 week limit applies).
19. The Government recognises, in its guidance, that longer periods may be required:
 - Where it is clear at the outset that an extended period will be necessary to process an application, the local planning authority and the applicant should consider entering into a planning performance agreement before the application is submitted; and
 - If a valid application is already being considered and it becomes clear that more time than the statutory period is genuinely required, then the local planning authority should ask the applicant to consider an agreed extension of time.

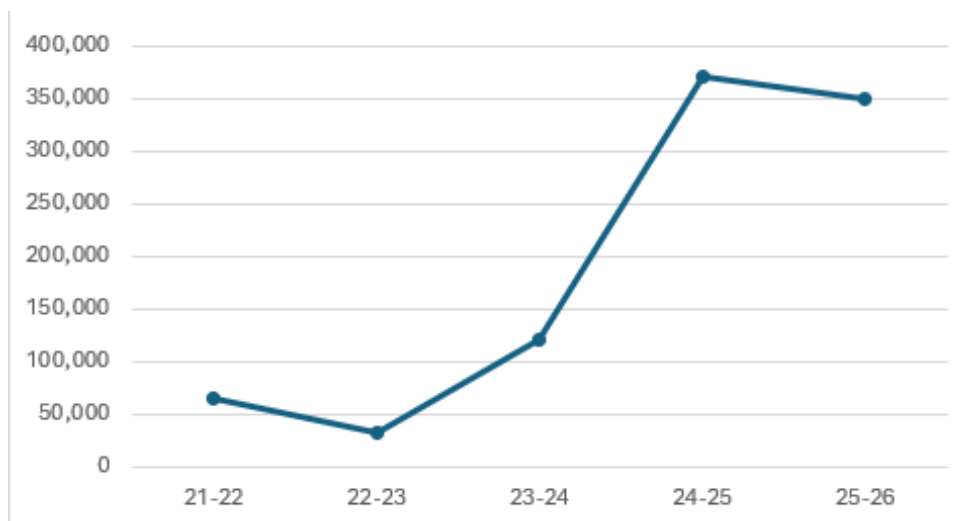
Older applications

20. In November 2021 BCP had a backlog of 734 applications, this has now been reduced by 95% to 39 applications in July 2026
 - Progress with oldest applications
 - When PIB was established, there were applications from 2015, 2016 and 2017 which had not been determined
 - position as of July 2025 all of the older applications have now been determined and we have no applications over 2 years old.

The steady reduction in the backlog over the past 2 years whilst maintaining performance on current applications demonstrates continued improvement in the planning service.

Planning Performance Agreements (PPA's)

21. In respect to PPAs, the Strategic Applications Team has increased our capacity to offer a pro-active service to developers and applicants in offering Planning Performance Agreements (PPA's) to progress major schemes. The team has worked hard to get effective processes in place so that the Council is able to offer this service. PPA's enable effective front loading of the process which helps meet council objectives for housing deliver, funding dedicated officer and consultee resource and providing high quality development. The chart below demonstrates the increase in this service since 2024/25 - within two years the approach has generated sufficient funds to allow the team to effectively deliver this service.



The leadership skills of the Strategic Applications Team Leader have been critical in the delivery of the service, building confidence and embedding a culture of accountability, learning and problem solving. Engagement between the team with developers, allowing for work to be responsive to developers' needs, have built trust with applicants and developers returning to use the PPA service. Feedback from a recent PPA for a Premier League football stadium stated the planning team "have been highly constructive and efficient. The level of professional cooperation sets a positive example for how football clubs and local authorities can work together to deliver economic growth by supporting an anchor institution in their city".

In last two years the team have handled 33 PPAs, 4 of which were for AFC Bournemouth. Total PPA fees of £787,593.00 in this time which has directly funded the service. Some key projects which have had PPA's include the following

- AFC Bournemouth Vitality Stadium extension;
- Bournemouth Airport extension;
- JP Morgan Chaseside extension;
- Poole Bridge to Hunger Hill Flood Defences;
- Reserved Matters for UE1 Urban Extension;
- Poole Waterworks Improvement Projects (x2).

MasterGov IT System

22. Since the formation of BCP Council, the planning service operated with 3 legacy IT systems undertaken in three area teams, based on legacy council arrangements across Bournemouth, Christchurch, and Poole with the addition of a separate team dealing primarily with the larger and more complex major applications.
23. A project to harmonise these three IT systems into one new system successfully went live on 5 March 2025 and the feedback from officers and users has been broadly positive. MasterGov is a system that needs active management, including enhancements and fixes, and this has been facilitated by the Systems Admin team, coming into the directorate. The team undertake a combination of reactive problem solving work and enhancements, and the current priority is to implement the new Building Safety Levy module across the MasterGov platform whilst also implementing a new platform build.

Customer Service and Support Services

24. The key objectives for this workstream are;
- Improvement of registration and validation process
 - Address current levels of complaints including historical complaints
25. The Development Management function is supported by colleagues in Business Support. A lot of work has been underway to clarify the progress of an application from submission, through validation and consultation to decision and then appeal, as applicable, so that it is clear who is responsible for it at each stage. Approaches were different in the different legacy areas. The implementation of MasterGov has enabled lots of improvements. For example, an application now does not need to go back to Business Support for a decision notice to be issued.

Planning complaints

26. Revised processes have been put in place, including regular fortnightly meetings within the team to monitor resolution of complaints. The number of complaints is variable, with sometimes it being obvious that a complaint intends to skip through the complaints process to raise an issue with the LGSCO, but response times are consistently good and LGSCO often does not investigate a complaint about the as

they don't see enough evidence of fault in the way the Council processed the planning application etc

Local Plan

27. The key objective for this workstream was to deliver and adopt the BCP Local Plan. The Council has a statutory duty to prepare and maintain a Local Plan. The National Planning Policy Framework (NPPF) sets out that the planning system should be genuinely plan-led with succinct and up-to-date plans.
28. The Council is currently operating three legacy area Local Plans that include over 300 policies. In May 2026, Cabinet approved to formally commence preparing a new Local Plan within the reformed 30-month plan making system. This included publishing a scoping consultation exercise for a period of 6 weeks. BCP Council's Local Plan Scoping Consultation ran from 15 June to 27 July 2026. It marked the first stage of creating a unified 15-year planning blueprint (2028–2043) for Bournemouth, Christchurch, and Poole, alongside an active Call for Sites.

Options Appraisal

29. N/A – Report for information

Summary of financial implications

30. The income levels for Planning Operations for 2026-27 are stable and similar to that for 2025-26.
31. As previously reported, at the start of 2024, the Planning Skills Delivery Fund award of £100,000 was gratefully used to assist with agency spend to deal with the backlog. Historically funding for the local plan has come from a reserve which should have been recharged annually, but had not been since there was no 'surplus' planning application income. Following assistance from colleagues in Finance, there is now a budget for the Local Plan for 2025-26 onwards in the MTFP. This is a positive step forward as the Council recognises the importance of the Local Plan and is funding it through base budget.

Summary of legal implications

32. Planning applications and enforcement action can be the subject of challenge, either by applicants appealing to the Planning Inspectorate against decisions to refuse permission or against conditions imposed by the Council when permission is granted, or by third parties challenging the Council's decision by judicial review, via the courts. Where the Council has been found to have acted unlawfully or unreasonably then sometimes costs are awarded against the Council, and in the case of judicial review, planning permission can be quashed. The Council's legal team advise and defend the Council's position in such circumstances.

Summary of human resources implications

33. There is a national shortage of suitably qualified and experienced Planning Officers (for development management, planning policy and planning specialists) and, historically, this has required the Planning Service to use agency staff. Since the January 2024 report, a number of permanent and experienced staff have been recruited, and this has been key to delivering the current improvements.

Summary of sustainability impact

34. Individual planning applications are determined on their own merit, in accordance with the Development Plan and the National Planning Policy Framework. Sustainability is a key consideration in these policies.

Summary of public health implications

35. None identified at this time

Summary of equality implications

36. None identified at this time

Summary of risk assessment

37. If performance dips below government thresholds then the Council is at risk of being designated as a Standards Authority for the purposes of planning applications. This requires close working with MHCLG for both the period while performance is under the required standard and for two years after performance reaches the required minimum standard. The Council's performance is consistently above designation levels and is actively monitored by the team on an ongoing basis.

Background papers

38. None

Appendices

39. None

Cllr Questions

a) Is BCP meeting its statutory obligations and internal objectives as a Planning Authority

Yes, BCP is meeting its statutory obligations and internal objectives as a Planning Authority

The government sets strict performance targets for local councils in England when determining planning applications. Councils risk being placed in "special measures" if they fail to meet these statutory speed and quality thresholds, which are continuously monitored by the Ministry of Housing, Communities and Local Government (MHCLG)

1. Speed of Decisions

Councils are expected to determine the majority of their planning applications within statutory time limits or an agreed extended deadline.

- **Major Applications** Councils must determine at least **60%** within 13 weeks (or 16 weeks for applications requiring an Environmental Impact Assessment).
- **Non-Major Applications** Councils must determine at least **70%** within eight week

2. Quality of Decisions

Performance is also measured by the number of council decisions that are subsequently overturned at the appeal stage.

Quality Threshold: Councils must ensure that no more than **10%** of their total decisions (assessed separately for major and non-major applications) are overturned upon appeal over a rolling assessment period

Major applications defined as:

- **Residential:** Provision of 10 or more dwellinghouses, or a site area of 0.5 hectares or more (where the exact number of houses is unknown).
- **Commercial/Non-Residential:** Creation of 1,000 m² or more of gross floor space.
- **Site Area:** Any development or change of use on a site of 1 hectare or more.
- **Specialist Uses:** Operations involving waste development or the winning and working of minerals

Non-major defined as:

- **Minor Developments:** 1 to 9 homes, or small-scale commercial/retail expansions.
- **Householder Developments:** Extensions, conservatories, loft conversions, and garages within the boundary of a single existing house.
- **Change of Use:** Converting a building from one use class to another (e.g., an office to a residential unit) on a site smaller than 1 hectare.
- **Other Consents:** Advertisement consents, listed building consent, and works to protected trees

Statistics taken from the last Quarter and previous two years

	Number of applications determined	Percentage granted	Percentage determined in time
Q1 2026			
Total	566	82%	93%
Majors	23	74%	100%
Non-Majors	615	82%	92%
2025 - 2026			
Total	2150	83%	83%
Majors	88	75%	68%
Non-Majors	2062	74%	81%
2024-2025			
Total	2466	82%	86%
Majors	86	80%	81%

Non-majors	2380	80%	84%
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b) Is there a case for an external Peer Review

The planning department are well above government targets for determining planning applications both in respect of speed of decision making and quality of decision making.

It is considered that there is no current need for an external review. It has been demonstrated that there has been steady and continued improvement with regards to the performance of the planning department over the past years. This is on part due to the appointment of permanent members of staff at Director and Head of Service level.

It is considered that the current management team are well placed to continue improvement and build upon recent success including reducing the backlog of older applications, staff retention and recruitment and speed and quality of decision making.

c) What is the difference in performance levels between 'major' planning application and others

Refer to (a) above.

d) Is there data on residents' satisfaction on terms of those who submit applications and those who object to applications that have been submitted

We do not have data in respect of customer satisfaction

e) What further measures can be introduced to improve performance

Improving performance is being considered constantly as there is a need to adapt to changing circumstances and legislative requirements that may have an impact on how a planning application is determined.

Current initiatives being researched include the following:

Staff training: Regular staff training in specific areas like Biodiversity Net Gain and Flood Risk. There is month peer to peer training which occurs currently and will continue to do so, this provides valuable knowledge transfer throughout the team .

Legal: Working with legal to help streamline process and increase efficiency where possible.

Review of current team structure: A review of the structure will take place to ensure it is fit for purpose and is delivering what is required.

Use of conditions: A review of the use of conditions and information required with a planning submission is currently being undertaken to ensure that we are not seeking more information than is necessary to determine the application and therefore be as efficient as possible.

National Scheme of delegation: Implementation of the forthcoming national scheme of delegation to take place by October this year. This will reduce the number of applications going to planning committee

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OVERVIEW AND SCRUTINY BOARD



Report subject	Work Plan
Meeting date	24 August 2026
Status	Public Report
Executive summary	The Overview and Scrutiny (O&S) Board is asked to consider and identify work priorities for publication in a Work Plan.
Recommendations	It is RECOMMENDED that: the Overview and Scrutiny Board review, update and confirm the Work Plan.
Reason for recommendations	The Council's Constitution requires all Overview and Scrutiny Committees to set out proposed work in a Work Plan which will be published with each agenda.
Portfolio Holder(s):	N/A – Overview and Scrutiny is a non-executive function
Corporate Director	Aidan Dunn, Chief Executive
Report Authors	Lindsay Marshall, Overview and Scrutiny Specialist
Wards	Council-wide
Classification	For Decision

Work Plan updates

1. This report provides the latest version of the Committee's Work Plan at Appendix A and guidance on how to populate and review the Work Plan in line with the Council's Constitution. For the purposes of this report, all references to Overview and Scrutiny Committees shall also apply to the Overview and Scrutiny Board unless otherwise stated.
2. Items added to the Work Plan since the last publication are highlighted as **'NEW'**. Councillors are asked to consider and confirm the latest Work Plan, subject to any updates agreed at the meeting.
3. The most recent [Cabinet Forward Plan](#) can be viewed on the council's website. This link is included in each O&S Work Plan report for councillors to view and refer to when considering whether any items of pre-decision scrutiny will join the O&S Committee Work Plan.

Resources to support O&S Work

4. The Constitution requires that O&S committees take account of the resources available to support proposals for O&S work. Advice on maximising the resource available to O&S Committees is set out in the O&S Work Planning Guidance document referenced below.

Work programming guidance and tools

5. The [Overview and Scrutiny Committees Terms of Reference](#) document provides detail on the principles of scrutiny at BCP Council, the membership, functions and remit of each O&S committee and the variety of working methods available.
6. [The O&S Work Planning Guidance](#) document provides detail on all aspects of work planning including how to determine requests for scrutiny in line with the Council's constitution.
7. The [O&S Framework for scrutiny topic selection](#) was drawn up by O&S councillors in conjunction with the Centre for Governance and Scrutiny. The framework provides detail on the criteria for proactive, reactive and pre-decision scrutiny topics, and guidance on how these can be selected to contribute to value-added scrutiny outcomes.
8. The '[Request for consideration of an issue by Overview and Scrutiny](#)' form is an example form to be used by councillors and residents when making a new suggestion for a scrutiny topic. Word copies of the form are available from Democratic Services upon request by using the contact details on this agenda.
9. Performance information: progress against the council's Corporate Strategy can be viewed on the council's [Performance Dashboard](#). The dashboard includes ratings to show where the council is on target, areas for monitoring or where action is required, and explanations. The dashboard includes measures relevant to all O&S committees and is provided to assist committees in their horizon scanning and work selection process.
10. The Overview and Scrutiny Board has utilised a structured [Decision Matrix](#) as part of the process for prioritising work plan items. Evaluating suggested topics on the following measures: resident impact, urgency, influence and the value scrutiny could add.

In Year Scrutiny Requests

11. Pre-decision topics can be identified and confirmed by the Board on a monthly basis when the Cabinet Forward Plan is refreshed.
12. Working group suggestions will be passed to the O&S Chairs and Vice Chairs Group for consideration. The Group will agree the order of progression for working groups, in line with Constitution requirements which allow for one working group to be progressed at a time across the whole O&S function.
13. Key Lines of Enquiry documents will be progressed for individual scrutiny topics. Advice on scoping will be sought from officers to strengthen inquiries (in line with usual practice) and from the O&S Chairs and Vice Chairs Group (to provide additional test and challenge, in line with updated Constitution requirements).
14. In year topic requests: notwithstanding the Board's planning of its annual programme of work, councillors retain the right to suggest scrutiny topics throughout the year. Requests for scrutiny work may also be made by residents and other council bodies, such as full Council, at any time. For arising 'in year' requests, the Board is recommended to make use of the matrix tool to assess the topics in an evidence-led way. Where scrutiny capacity is reached, the Board can weigh up the value of swapping scrutiny topics for others by referring to the body of evidence generated through the annual work planning workshop.

Options Appraisal

15. The O&S Committee is asked to review, update and confirm its Work Plan, taking account of the supporting documents provided and including the determination of any new requests for scrutiny. This will ensure member ownership of the Work Plan and that reports can be prepared in a timely way.
16. If updates to the Work Plan are not confirmed there may be an impact on timeliness of reports and other scrutiny activity.

Summary of financial implications

17. There are no financial implications arising from this report.

Summary of legal implications

18. There are no legal implications arising from this report. The Council's Constitution requires that all O&S bodies set out proposed work in a Work Plan which will be published with each agenda. The recommendation proposed in this report will fulfil this requirement.

Summary of human resources implications

19. There are no human resources implications arising from this report.

Summary of sustainability impact

20. There are no sustainability resources implications arising from this report.

Summary of public health implications

21. There are no public health implications arising from this report.

Summary of equality implications

22. There are no equality implications arising from this report. Any councillor and any member of the public may make suggestions for overview and scrutiny work. Further detail on this process is included within O&S Procedure Rules at Part 4 of the Council's Constitution.

Summary of risk assessment

23. There is a risk of challenge to the Council if the Constitutional requirement to establish and publish a Work Plan is not met.

Background papers

- [Overview and Scrutiny Committees Terms of Reference](#)
- [O&S Work Planning Guidance document](#)
- [O&S Framework for scrutiny topic selection](#)
- [‘Request for consideration of an issue by Overview and Scrutiny’](#)

Further detail on these background papers is contained within the body of this report.

Appendices

Appendix A - Current O&S Work Plan

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Council Overview and Scrutiny Board – Work Plan Framework 2026/27 - updated 02/07/2026

Guidance notes:

- 2/3 items per committee meeting is the recommended maximum for effective scrutiny.
- The O&S Board will approach work through a lens of **RESIDENT IMPACT, EXPERIENCE AND EMPOWERMENT**
- Items requiring further scoping are identified and should be scoped using the [Key Lines of Enquiry tool](#).

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
Meeting Date: 24 August 2026				
1	Estate Management and Disposal Process To Consider a report in response to requests from the Board regarding governance of internal estate management and community asset transfer process.	Committee Report	Chief Finance Officer / PH – Finance	Requested during work programming - KLOE completed
2.	Planning Performance Update To receive an update from Planning on current performance and issues highlighted within the key lines of enquiry document and potential to include information on planning requested in the Lower Gardens item requested.	Committee Report	Director of Planning - Leader of the Council	Requested during work programming KLOE completed
3.	Feedback on O&S recommendations from April to June	Verbal update from Cabinet Portfolio Holders	Portfolio Holder for Climate Response,	Quarterly item

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	To track recommendations and follow up on progress made to date.		Environment and Energy/ Leader of the Council	
Meeting Date: 21 September 2026				
1.	Medium Term Financial Plan Update Report Scrutiny and monitoring of the latest Cabinet report of the MTFP update	Scrutiny of Cabinet Report	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports
2.	Update on Local Plan (TBC)	Scrutiny of Cabinet Report	Director of Planning and Transport / Leader of the Council	As advised at the Board's June meeting
3.	Update on Blue Badge Service To consider an update for information on the current status	Update circulated for information	Director of Customer and Property Operations	Long term monitoring role for the Board – recent request for update
Meeting Date: 19 October 2026				
	Quarter 1 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	
	Regeneration update item (TBC)	Committee Report		
Meeting Date: 16 November 2026				
	Devolution (TBC)			
Meeting Date: 7 December 2026				

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
1.	Medium Term Financial Plan Update Report Scrutiny and monitoring of the latest Cabinet report of the MTFP update.	Scrutiny of Cabinet Report	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports
2.	Proactive/reactive scrutiny item(s) to be determined			
3.	Quarter 2 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	O&S Board regular request to monitor outturn reports
Meeting Date: 4 January 2027				
	Local Safeguarding Partnership – Annual Report Scrutiny of the annual report in the Board's role as designated crime and disorder scrutiny body.	Committee Report – Invite to Chair of the partnership	Corporate Director for Wellbeing – PH Housing and Regulatory Services	
Meeting Date: 1 February 2027 – BUDGET MEETING				
	2027/28 Proposed Budget and Medium-Term Financial Plan	Scrutiny of Cabinet Report and verbal updates from Directors	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports
	Proactive/reactive scrutiny item(s) to be determined			
Meeting Date: 22 February 2027				

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	Town Councils To consider a progress report on how the Town Councils are developing and any issues which have arisen since their formation.	Committee Report	Leader of the Council / PH – Communities and Partnerships	
Meeting Date: 22 March 2027				
	Proactive/reactive scrutiny item(s) to be determined –			
	Quarter 3 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	O&S Board regular request to monitor outturn reports
Items for scrutiny (Meeting dates and/or methods to be determined)				
	Regeneration Updates (x2) Regeneration was a strong focus for the Board in work planning and it is expected that the Board will consider at least 2 further regeneration reports during the municipal year - the timing of these will need to be scheduled.	Committee Reports (TBC)	Director of Investment and Development / Leader of the Council	One update suggested for October – remaining update to be scheduled
	Local Plan Updates (x3) The Local Plan was a key priority for the O&S Board and as such it is expected that a number of updates will be	Committee Reports (TBC)	Director of Planning and Transport / Leader of the Council	All to be scheduled in.

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	considered by the Board – the timing of these will need to be scheduled.			
	Estates and Asset Disposal (x2) This was also one of the most important areas identified – An initial report on the Asset transfer and disposal process is requested followed by a further reports on asset disposals later in the year	Committee Reports (TBC)	Director of Finance / PH - Finance	Initial report scheduled for August meeting – following report to be scheduled for later in the year.
	Councillor Involvement in the Complaints Process Initial rapporteur work being carried out. Report to come to a future Committee – date to be determined	Committee Report	Director of Marketing, Communications and Policy	
	Devolution The Board agreed to hold a slot for potential reactive scrutiny of this issue later in the year.	TBC	TBC	
	Domestic Abuse Strategies To consider a Cabinet report which outlines the proposed strategies.	Pre-Decision scrutiny of a Cabinet Report	Corporate Director for Wellbeing / PH Housing and Regulatory Services	Currently on Cabinet FP with date TBD
Working Groups and items addressed through alternative scrutiny methods				
	Residents Parking Policy It was suggested that this had high resident impact and could look at:	Potential topic for a Working Group	Director of Commercial Operations / PH – Destination, Leisure and Commercial Operations	Limited to one in depth piece of work across O&S bodies – suggestions from across scrutiny bodies to be

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	- Comparative practice in other councils - Creative solution-finding - Working alongside officers			agreed and prioritised by Chair's group
	Councillor involvement in the Complaints process The Board previously agreed to ask Cllr Aitkenhead as rapporteur to undertake to find out more information on this issue.	Initially through a Rapporteur to gather information – Cllr S Aitkenhead		Cllr Aitkenhead will report on initial findings to the O&S Board meeting on 23 March
	Charminster Library			A KLOE is being developed for
	Briefing Sessions			
	Dates for O&S Board Briefing Sessions for 2026/27:		Potential Topics for Briefing Sessions	
	Monday 27 July 2026		Homes England	
	Monday 5 October 2026		Voluntary Sector / BIDS /Partnerships	
	Monday 25 January 2027		Council Operating Model	

Items not included in the work plan

The following are the items which the Board agreed not to progress during the work planning process:

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

1a. Licensing – It was agreed not to progress this item subject to a discussion with relevant officers to ascertain any value which the Board could add in this area. The issue recorded a low score using the prioritisation matrix.

3e. Dorset Heathlands Recreation Mitigation Strategy
3f. Dorset Heathlands Air Quality Mitigation Strategy
3g. New Forest Recreation Mitigation Strategy
3h. Poole Harbour Recreation Mitigation Strategy



These issues all recorded a low score using the prioritisation matrix. A number of groups did not consider they could add value on these issues. Some commented that some of these issues may be better suited to the Environment and Place O&S Committee.

5a – Councillors and Officers working together – It was agreed not to progress this issue – It received a low prioritisation score in the matrix and the Board did not consider that it could add value in this area

5b – staff culture and satisfaction – It was agreed not to progress this issue. Although this scored in the mid range in prioritisation it was noted that no staff survey was planned until 2027 which limited the scope for scrutiny. However it was suggested that the Board could instead add value by inputting into questions within the survey.

6a – Council operating model – programme and projects centre of expertise – It was suggested that this was best suited towards a briefing topic

- 8b - Three towns challenges - This topic only received a mid to low score in the prioritisation matrix and it was therefore agreed not to progress this
- 8c - Working more collectively across BCP geographical areas - This was a legacy item but it was not considered that the Board would be able to add value at this stage and received lower scores in the prioritisation matrix.
- 9b - Accounting for social value in decision making - Although this received a low score it was agreed that it should be taken into account when the Board considered 9A - The Social Value Statement as pre-decision scrutiny

10b Business improvement districts – Received low prioritisation score but it was suggested that this would be suitable for a briefing session if time allowed.

11a Age-friendly communities progress – Agreed not to progress this at this stage as one or more groups did not consider further value could be added by scrutiny.

11b – Partnership working with voluntary and community centres – Agreed not to progress this at this stage as one or more groups did not consider further value could be added by scrutiny. It was suggested that this may be suitable for a briefing session.

Key:  Pre-Decision Scrutiny  Pro/Re-active Scrutiny  Information Items

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